



BOARD OF GOVERNORS
Approved Minutes - Open Session

May 25, 2018, 10:10 a.m.

Governors Boardroom A167

Members

Jill Wyatt, Chair
Steve Allan
Rob Allen
Elizabeth Cannon
Hafeez Chishti
David Cramb
Frank Finley
Beverley Foy
Kris Frederickson*
Sagar Grewal*
Mark Herman
Lawna Hurl
Colin Jackson*
Pam Krause
Allan Lyons
Mary Ellen Neilson
Britney Paris
Margaret Patterson
Firoz Talakshi
Robert Thirsk
Elaine Wong – arrived during Item 6

Secretary

Susan Belcher

Scribe

Miranda Dallalba

Observers

Ashar Memon, Reporter, The Gauntlet
Drew Scherban, Manager, Media Relations

Management

Bart Becker, Vice-President (Facilities)
Linda Dalgetty, Vice-President (Finance and Services)
Karen Jackson, General Counsel
Kim Lawrence, Acting Vice-President (University Relations)
Dru Marshall, Provost and Vice-President (Academic)
Ed McCauley, Vice-President, (Research)
Nuvyn Peters, Vice-President (Development and Alumni Engagement)

Guests

Joelle Foster, Executive Director, Hunter Hub – present for Item 8
Andrew Szeto, Director, Campus Mental Health Strategy – present for Item 7

**by telephone*

The Chair called the meeting to order at 10:10 a.m. and confirmed quorum.

1. Approval of the Agendas

An item was added to Other Business in the Closed Session.

Moved/Seconded

That the Agendas for the May 25, 2018 Board of Governors meeting be approved, as amended.

Carried**2. Conflict of Interest Declaration**

No conflicts were declared.

3. Chair's Remarks

The Chair welcomed new student board members Sagar Grewal, President, Student Union and Frank Finley, Member at Large, Students' Union and welcomed Brit Paris to her second term on the Board as President, Graduate Student's Association. The Chair thanked members for attending last evening's Board dinner and various events since the last meeting. The Chair then outlined upcoming events and noted that University events provide an opportunity for Board members to connect with the broader University community and encouraged members to participate.

4. Safety Moment

Mark Herman presented on outdoor spring cleaning.

5. Approval of Items on the Open Session Consent Agenda

Documentation for these items was circulated with the Agenda. The following Consent Agenda items were adopted:

5.1 Approval of the March 16, 2018 Open Session Minutes

That the Minutes of the Open Session of the Board of Governors meeting held on March 16, 2018 be approved.

Adopted

5.2 CTI Proxy Appointment

That the Board of Governors approve the following in respect of Calgary Technologies Incorporated (CTI):

1. That Dr. Ed McCauley act on behalf of the University to vote the shares of the University at the 2018 Annual General Meeting (AGM) of CTI; and
2. That, in the event that Dr. Ed McCauley is not able to act in this capacity for whatever reason, Ms. Linda Dalgetty act on behalf of the University to vote the shares of the University at the AGM of CTI.

Adopted

The following Consent Agenda item was received by the Board for information:

5.3 Aboriginal Student Policy Standing Committee Annual Report

6. Comprehensive Institutional Plan (CIP)

Documentation for this item was circulated with the Agenda. Dru Marshall, Ed McCauley, Linda Dalgetty and Bart Becker presented this item.

Highlights:

- Management reported that the CIP is a key document that is submitted to government annually and outlines the University's priority initiatives and actions, and expected outcomes and performance measures in key areas identified by the government
- Management reviewed the consultation process for the CIP and noted that the CIP is before the Board for feedback and a final document will come back to the Board for approval in June
- Management reviewed the CIP sections and appendices highlighting that:
 - The Main chapter positions the strategic direction of the University
 - The missing financial information in the budget will be added to the final document before Board approval, the increase in expenses is due to a change in reporting which requires that Alberta Health Services expenses to be grossed up, and the budget has been adjusted for the 2% increase in the University's Campus Alberta Grant
 - The University has had a sustainable growth model for enrolment since 2012, which has been helpful in ensuring that the University receives appropriate funding in this area, and that student experience remains front and centre
- The Board discussed the CIP's alignment with the Eyes High strategy and how it is linked to performance measures and the budgeting process at the University. It was reported that the University's strategic priorities and the research and academic plans inform the CIP, and that the University has comparator markers against the top five institutions in Canada.

- The Board discussed the areas of focus in research, targets relating to internationalization, the capital plan and plans for addressing the University's space shortages, the indigenous and mental health strategies, and the process respecting sexual violence and provided feedback on the document
- In response to questions, it was reported that:
 - The Eyes High awards program for undergraduate research falls under the academic plan and the University is working on a number of steps now to meet the targeted program implementation date
 - Appendix D has been shortened on the advice of the Ministry and the content follows government requirements
 - The University has been consistent over several years in its messaging to government about its priorities
 - Strong planning and philanthropic efforts both contribute to the successes of the University

7. Annual Campus Mental Health Strategy

Documentation for this item was circulated with the Agenda. Dru Marshal and Andrew Szeto presented this item.

Highlights:

- Management reported that the Mental Health Strategy was launched in 2015, partly in response to the results of the National Survey of Student Engagement with regard to students' mental health. The strategy took a year to develop and was approved by the Board in June 2015.
- The strategy was launched in December 2015 and there have been many successes to date including:
 - All 28 of the recommendations of the strategy are either in progress or completed
 - The Campus Wellness Centre had 1700 visitors from April to September this year
 - The University has partnered with community members to provide 24/7 treatment for students, either through the campus clinic or partners in the community
 - The UFlourish Festival was launched. It is a weeklong festival focused on mental health and offers workshops, activities, support to students and staff on campus, and a campus fair. This year there were over 700 attendees.
- Management reported that emerging initiatives include: the development of a harm reduction working group; increased education around cannabis; and an embedded certificate program in mental health and resilience
- The Board discussed the progress made to date, and noted that this is important work, and also discussed how the University's strategy can be brought into or tied to the greater community

8. Hunter Hub for Entrepreneurial Thinking Initiative Update

Documentation for this item was circulated with the Agenda. Ed McCauley and Joelle Foster presented this item.

Highlights:

- Management reported that the Hunter Hub for Entrepreneurial Thinking was created in 2017 with a \$40-million philanthropic gift from the Hunter Family Foundation and is an interdisciplinary nucleus for activities that will support entrepreneurial student experiences
- Management reported that the progress made on the initiative over the last six months includes:
 - Pilot programming that was held between November 2017 and April 2018 and included weekly workshops and speakers, and externally hosted events held in the Collision Space. There were approximately 5,000 participants at these events.
 - Partnership opportunities locally, nationally and internationally, including with Calgary Economic Development, Calgary Technologies Inc., MIT and Queen’s University
- The Board discussed the progress made to date and progress the University is making around social innovation, and it was reported that the University is currently in talks with Mount Royal University about partnership opportunities

9. Board Member Reports

Documentation for this item was circulated with the agenda. There were no additional remarks.

10. Other Business in the Open Session

There was no other business.

11. Motion to Adjourn the Open Session and Move into the Closed Session

Moved/Seconded

That the Board of Governors adjourn the Open Session and move into the Closed Session.

Carried

The Open Session was adjourned at 11:17 a.m.