



GENERAL FACULTIES COUNCIL

Approved Minutes

Meeting #578

Thursday, January 18, 2018, 1:30 p.m.

Science Theatre 147

Voting Members

E. Cannon, Chair
D. Marshall, Vice-Chair
T. Afyouni
C. Ayachit
B. Becker
J. Brown
E. Carr
B. Cave
J. Cobb
D. Cramb
L. Dalgetty
A. dela Cruz
J. Dewald
M. Drefs

R. Ellaway
J. Ellis
M. Ghaderi Debkordi
C. Graham for L. Rigg
S. Grewal
W. Hartwell
S. Hoenle
I. Holloway
K. Huggard
C. Hurrell
M. Hynes
J. Jenkins
V. Jones
D. Kenyon
C. Knight

M. Konnert
S. LeBlanc
M. Leung
J. Lock
J. Lockyer
E. McCauley
S. McFarlane
J. Meddings
T. Miller
N. Mohammadi
L. Ocampo
B. Paris
D. Pattison
S. Premji
L. Reid

M. Reid
J. Revington
W. Rosehart
A. Saweczko
J. Sieppert
R. Sigurdson
F. Smith
D. Sumara
D. Tapp
J. Thundathil
M. Topps
J. Watson-Hamilton
S. Weaver
R. Woodrow

Guests

E. Kurz, Academic Co-Chair, Teaching and Learning Committee – present for Item 10

Observers

M. Bogdan, Faculty Association
K. Jackson, General Counsel
W. Klumpenhauer, Graduate Students' Association
K. McQuillan, Deputy Provost
C. McVie, Provost's Office
J. Olfert, Students' Union
P. Reicher, Associate Vice-President (Communications)
J. Ruwanpura, Vice-Provost (International)

Secretary

S. Belcher

Scribe

E. Sjogren

The Chair called the meeting to order at 1:33 p.m. and confirmed quorum.

1. Remarks of the Chair

The Chair included the following in her remarks:

- The University's budget process continues. It is anticipated that the province's budget will be approved sometime in March.
- The Alberta Research and Innovation Framework (ARIF) has been released. The ARIF sets out the provincial government's priorities in research and innovation, and members of the campus community are encouraged to look at this.
- Members of the campus community are also encouraged to continue to communicate to the federal Minister of Science and Prime Minister regarding the recommendations in the Fundamental Science Review (Naylor Report), including the importance of investment in fundamental science and talent development
- Calgary's CEO Roundtable is a forum organized by Innovate Calgary (the innovation transfer and business incubator centre for the University), and includes members from a variety of industries and Calgary Economic Development. Members discuss current issues relating to innovation and company startup and growth, and a vision for Calgary for the next 25 years.
- The Cumming School of Medicine has attracted \$500 million in donations for *Energize: The Campaign for Eyes High* fundraising, and the campaign is doing well overall

2. Remarks of the Vice-Chair

The Vice-Chair included the following in her remarks:

- The University's budget process is well underway. The Faculty budgets have been rolled up, and now the Vice-Presidential budgets are under review and will be discussed by the Executive Leadership Team and the Board of Governors (BG) Budget Committee next week. The University's budget will be approved at the March 16, 2018 BG meeting, and then a town hall will be held. If necessary, adjustments will be made to the University's budget after the provincial budget is announced.
- The Sexual Violence Policy and the Indigenous Strategy were both approved in 2017, and are now being implemented
- The Vice-Chair then provided some information about two recent issues at the University that have received significant media attention in January, related to the Judge-in-Residence in the Faculty of Law and a student of the University who had received a commuted sentence for a crime in order to attend the University for the Winter semester

A member expressed support for the University's considered response to the student issue.

3. Question Period

There were no questions.

4. Safety Moment

Documentation for this item was circulated with the Agenda. Linda Dalgetty, Vice-President (Finance and Services), spoke to GFC on the topic of "Frostbite: How to Spot, Treat and Prevent It".

5. Approval of the December 7, 2017 Meeting Minutes

Documentation for this item was circulated with the Agenda.

Moved/Seconded

That the Minutes of the General Faculties Council meeting held on December 7, 2017 be approved.

Carried

6. Approval of the Academic Plan and the Research Plan

Documentation for this item was circulated with the Agenda. Dru Marshall, Provost and Vice-President (Academic), and Ed McCauley, Vice-President (Research), presented this item.

Highlights:

- The proponents reviewed the process followed in developing the Academic Plan and Research Plan, how the plans link to and advance the *Eyes High* strategy, the value propositions common to both plans (Impact and Student Experience), and the five priorities set out in the plans (Driving Innovation, Prioritizing People, Increasing Research Capacity, Matching Strengths with Opportunities, and Connecting Communities)
- The proponents reported that the plans share a common introductory section, and that the plans can be coupled or separated depending on the audience
- In response to questions, it was reported that:
 - The metrics referenced in the documents are in development, and will be presented at an upcoming meeting of GFC
 - Plans relating to enrolment growth are included in the University's Comprehensive Institutional Plan rather than the Academic Plan, but the Academic Plan could refer to the University's current sustainable growth model
- Discussion included:
 - Satisfaction with the stated value propositions was expressed, as these knit the two plans together and set the University apart from other post-secondary institutions
 - Appreciation was expressed for the stated importance of creativity, and the need to provide time and space for this
 - The image captioned as the Integrated Model of the Academic and Research Plans is very colourful, and perhaps images could be toned down in future documents to reflect a bit more of the gravitas of the University
 - The fact that metrics can be developed for some of the plans' priorities, but some actions are not measurable
 - The University's staffing ratios (support staff, management staff, and faculty). It was noted that the University considers these ratios in order to try to ensure that appropriate supports are in place and that non-tenured staff were lost during the recession, however hiring of some support and management staff has increased recently.
 - It is desirable to be able to plan multiple years ahead, internally and with external groups such as the provincial government, which the plans facilitate

- Representatives of the Students' Union, Graduate Students' Association, and the GFC standing committees expressed satisfaction with the consultation process and consideration of their input
- The Chair reported that the approved Academic and Research Plans will be presented to the BG for information at its March 16, 2018 meeting

Moved/Seconded

That the General Faculties Council (GFC) approve the Academic Plan and the Research Plan, each in the form provided to the GFC, and as recommended by the Academic Planning and Priorities Committee, Research and Scholarship Committee, and GFC Executive Committee, and authorize the proponents to make non-substantive changes to the Academic Plan or the Research Plan prior to its launch.

Carried**7. Report on the December 19, 2017 GFC Executive Committee (EC) Meeting**

A report on the December 19, 2017 meeting of the EC was circulated with the Agenda. Elizabeth Cannon, Chair of the EC, and Dru Marshall, Vice-Chair of the EC, were present to answer questions. There were no questions.

8. Report on the December 18, 2017 Academic Planning and Priorities Committee (APPC) Meeting

A report on the December 18, 2017 meeting of the APPC was circulated with the Agenda. Dru Marshall, Co-Chair of the APPC, was present to answer questions. There were no questions.

9. Report on the December 12, 2017 Research and Scholarship Committee (RSC) Meeting

A report on the December 12, 2017 meeting of the RSC was circulated with the Agenda. Ed McCauley was present to answer questions. There were no questions.

10. Report on the December 14, 2017 Teaching and Learning Committee (TLC) Meeting

A report on the December 14, 2017 meeting of the TLC was circulated with the Agenda. Ebba Kurz, Academic Co-Chair of the TLC, was present to answer questions. There were no questions.

11. Report on the December 12, 2017 Senate Meeting

A report on the December 12, 2017 meeting of the Senate was circulated with the Agenda. Jacqueline Jenkins, a GFC representative to the Senate, was present to answer questions. There were no questions.

12. Report on the December 15, 2017 Board of Governors Meeting

A report on the December 15, 2017 meeting of the BG was circulated with the Agenda. David Cramb, member of the BG nominated by GFC, was present to answer questions. There were no questions.

13. Policy Development Update

A report on the policies and procedures moving through the development process was circulated with the Agenda, for information only. There were no questions.

14. Other Business

There was no other business.

15. Adjournment

Moved/Seconded

That the General Faculties Council adjourn the January 18, 2018 meeting.

Carried

The meeting was adjourned at 2:17 p.m.