



UNIVERSITY OF
CALGARY

GENERAL FACULTIES COUNCIL

Approved Minutes

Meeting #563

Thursday, March 17, 2016, 1:30-4:30 p.m.

Science Theatre 147

Voting Members

E. Cannon, Chair	M. Drefs	C. Lind	F. Smith
D. Marshall, Vice-Chair	M. Foley	L. McCoy	J. Sparling
S. Alexander	T. Gabriele	C. Mannion	E. Storey
G. Assefa	J. Grant	J. Meddings	D. Tapp
S. Barker	S. Guscott	K. Milaney	L. Taylor
T. Beattie	C. Henderson	E. Montes Garces	C. Teskey
B. Becker	T. Hickerson	A.L. Norman	R. Thompson
J. Bergerson	S. Hoenie	B. O'Neill	J. Tokarek
J. Bouchard	S. Hossack	Q. Pittman	J. Towers
D. Bruckner	C. Jaeger	N. Pollock-Ellwand	F. van der Hoorn
L. Cowe Falls	V. Jones	L. Rigg	W.D. Walls
D. Cramb	D. Kenyon	W. Rosehart	J. Watson Hamilton
A. Cribb	C. Klune	A. Saweczko	M. Webster
L. Dalgetty	V. Kuriachan	K. Schnell	P. Werthner
J. Dewald	P. Kusalik	J. Sieppert	R. Woodrow
	C. Laing	R. Sigurdson	L. Young

Guests

C. Emery, Academic Co-Chair, Research and Scholarship Committee – present for Item 18
E. Kurz, Academic Co-Chair, Teaching and Learning Committee – present for Item 19
C. Johns, Senior Director, Academic and International Strategies – present for Items 10 and 11
K. McQuillan, Deputy Provost – present for Items 10 and 11
M. Tonelli, Associate Vice-President (Research) – present for Item 6

Observers

S. Beatty, Libraries and Cultural Resources
M. Bogdan, Faculty Association
D. Crowell, Associate Vice-President (Strategic Communications)
K. Jackson, University General Counsel
F. Mayer, Students' Union
J. Polivchuk, Students' Union
V. Rendell, Director, Academic Relations
C. Tutt, Governance Coordinator, University Secretariat

Secretary

S. Belcher

Scribe

E. Sjogren

The Chair called the meeting to order at 1:39 p.m. and confirmed quorum.

1. Remarks of the Chair

The Chair included the following in her remarks:

- The recently elected and acclaimed Students' Union and Graduate Students' Association executives were acknowledged
- The federal budget will be announced on March 22, 2016, and there is hope within the post-secondary sector for granting council and infrastructure funding from this budget
- The provincial budget will be announced on April 14, 2016. It is anticipated that the University will receive the 2% increase previously committed by the government, and University representatives continue to reinforce messages about the institution's funding needs.
- The University's 50th Anniversary will be celebrated on April 29, 2016 and throughout the year. Members of the campus community are encouraged to participate in the events.

2. Remarks of the Vice-Chair

The Vice-Chair included the following in her remarks:

- A steering committee is working on the University's Indigenous Strategy and this document will come forward to GFC for discussion in due course
- The final version of the *Prevention of Student-to-Student Sexual Harassment and Sexual Violence Report* will be presented to the Board of Governors (BG) tomorrow, and then it is anticipated that work towards the implementation of the recommendations in the report will begin
- The search for a Director of the Taylor Institute's College of Discovery, Creativity and Innovation has been initiated
- A Canadian Association of University Teachers (CAUT) investigatory committee, led by Len Findlay, will be on campus on April 18-19, 2016 to continue its investigation into matters including the centre formerly known as the Enbridge Centre for Corporate Sustainability. It was noted that members of the campus community may, but are not obligated to, speak with the CAUT representatives, and should be aware that CAUT is not bound by the University's privacy policies. Information on this visit, and a copy of the December 2015 report of the BG's independent reviewer, Terrence McMahon, will be sent to the campus community tomorrow.

A member of General Faculties Council (GFC) expressed that, while CAUT is not bound by the University's policies, CAUT does respect confidentiality. The University's General Counsel observed that it is the University's perspective that the Freedom of Information and Protection of Privacy Act applies to the University but not necessarily to CAUT.

3. Question Period

In response to a question, the Chair reported that it will be known on April 14, 2016 whether the provincial government will continue with post-secondary mental health funding.

4. Safety Moment

Michael Webster, President of the Graduate Students' Association, spoke to GFC on the topic of distracted walking.

5. Approval of the February 18, 2016 Meeting Minutes

Documentation for this item was circulated with the Agenda.

Moved/Seconded

That the Minutes of the General Faculties Council meeting held on February 18, 2016 be approved.

Carried**6. Approval of the Clinical, Health Services, and Population Health Research Strategy**

Documentation for this item was circulated with the Agenda. Marcello Tonelli, Associate Vice-President (Research), presented this item.

Highlights:

- The proponent reported that the Clinical, Health Services, and Population Health (CHSPH) Research Strategy was discussed by GFC at the January 14, 2016 meeting, and, if approved by GFC, will be presented to the BG for information in May
- The proponent reminded GFC that the CHSPH Research Strategy ties to four of the University's existing health-related research strategies, and will aid in achieving the goals set out in the University's Strategic Research Plan (SRP)
- During discussion, it was agreed that the document should read "*...explicitly link our recruitment efforts of faculty and expert staff relative to this strategy...*" as this strategy will not impact all hiring at the University
- In response to questions, it was explained that:
 - The phrase "Health for All" refers to a World Health Organization movement aiming for physical, mental and social well-being that goes beyond simply the health care system. It was suggested that the document should include a footnote explaining this.
 - Clinical research was referenced in the SRP, but this wasn't developed into a full research strategy at that time
- The proponent invited members to submit any additional fine-tuning suggestions to him directly

Moved/Seconded

That the General Faculties Council (GFC) approve the Clinical, Health Services, and Population Health Research Strategy, as set out in the document provided to the GFC and as recommended by the Research and Scholarship Committee, with the requested change to the proposal document.

Carried

7. **Approval of Revised Academic Schedules for 2016-2020 and the Academic Schedule for 2020-2021**

Documentation for this item was circulated with the Agenda. Angelique Saweczko, Registrar, presented this item.

Highlights:

- The proponent reported that the University has a rolling five-year Academic Schedule to facilitate academic and administrative planning. Each year, GFC approves the fifth year out, and approves any necessary revisions to previously-approved schedules.
- The proponent reviewed the proposed revisions to the Academic Schedules for the four years between 2016-2020
- In response to questions, the proponent reported that:
 - Students will know when courses will be offered in the Summer term as this will be communicated in the Course Schedule
 - The add/drop dates for the Summer term will be determined automatically, and will be clearly communicated
 - The Academic Schedules are planned such that there will be 62-65 instruction days. Consideration will be given to whether the schedules can be designed so that courses offered on Monday/Wednesday/Friday, which are impacted by public holidays and Reading Days, can have more equal instruction time to Tuesday/Thursday courses.
 - The University does not consult with other universities when setting the Academic Schedules
- The following revisions were suggested:
 - The Principles for Setting the Annual Academic Schedule states that “*the annual academic schedule will be shown to begin with the start of the Fall term and conclude with the end of the Summer term*” and so this formatting should be considered the next time the proponent brings forward the Academic Schedules
 - Note #2 of the Academic Schedules should be made similar to Note #3, to indicate that the Faculty of Law also has some lecture start and end dates that differ from the regular dates to accommodate the unique needs of its programs
 - The 2019-2020 Academic Schedule, Fall term should be corrected to read “*Last day to add/drop/swap courses*”

Moved/Seconded

That the General Faculties Council (GFC) approve revisions to the Academic Schedules for 2016-2017, 2017-2018, 2018-2019 and 2019-2020 and approve the Academic Schedule for 2020-2021, as set out in the documents provided to the GFC and with the requested changes to the schedule documents.

Carried

8. Election of Two Academic Staff Members to the Advisory Review Committee for the Dean of the Faculty of Arts

Documentation for this item was circulated with the Agenda. The following two persons were elected:

Lawrence Harder, Science

Alice Woolley, Law

9. Election of Two Academic Staff Members to the Advisory Review Committee for the Dean of the Faculty of Kinesiology

Documentation for this item was circulated with the Agenda. The following two persons were elected:

Michael Kallos, Engineering

Emma Read, Veterinary Medicine

10. 2016-2017 Comprehensive Institutional Plan: Affordability, Accessibility and Quality Goals, Priority Initiatives, and Expected Outcomes (main chapter)

Documentation for this item was circulated with the Agenda. Dru Marshall, Provost and Vice-President (Academic), Kevin McQuillan, Deputy Provost, and Christine Johns, Senior Director, Academic and International Strategies, presented this item.

Highlights:

- The proponents reported that GFC is being asked to review and provide feedback on the *Affordability, Accessibility and Quality Goals, Priority Initiatives, and Expected Outcomes* chapter of the University's 2016-2017 Comprehensive Institutional Plan (CIP), and several of its appendices (see Items 11-14 following)
- The proponents reported that the format of the CIP is different for 2016-2017, and now consists of a main chapter with appendices
- In response to questions, it was explained that:
 - The word "comprehensive", in relation to the framework for assessing teaching effectiveness, means that many different components relating to assessing teaching quality will be proposed, such as formative assessment of teaching and analysis of supports available to individual teachers. The formative assessment of teachers can involve input from students and colleagues.
 - Quebec is excluded from the U15 average tuition in Figure 5 because that province's funding model is different
 - RedX Talks are the aboriginal equivalent to Ted Talks. The proponents will add a note in the document to explain this.
 - The 2016-2017 CIP does not include goals that are already set out in previous versions of the CIP
 - The importance of involving undergraduate students in research and research-related initiatives will be addressed in the Research, Applied Research and Scholarly Activities appendix

- The University has a Tuition and Fees Consultation Committee, which includes students in its membership and which meets frequently to discuss matters relating to tuition and other costs to students
- The proponents invited additional feedback to be sent to them, and reported that the CIP *Affordability, Accessibility and Quality Goals, Priority Initiatives, and Expected Outcomes* chapter, and Appendices B, C, D, and E, will return to a future meeting of GFC for recommendation to the BG

11. 2016-2017 Comprehensive Institutional Plan, Appendix B: Enrolment Plan and Proposed Programming Changes

Documentation for this item was circulated with the Agenda. Dru Marshall, Provost and Vice-President (Academic), Kevin McQuillan, Deputy Provost, and Christine Johns, Senior Director, Academic and International Strategies, presented this item.

Highlights:

- The GFC suggested that the programs listed in Table 12 (New Programs Under Development) should be identified consistently, and that some of the content in Table 12 would be more meaningful if expressed in the narrative
- In response to a question, it was confirmed that new programs currently under review by the Ministry are not listed in Table 12 as they were already listed in a previous year's CIP

12. 2016-2017 Comprehensive Institutional Plan, Appendix C: Research, Applied Research and Scholarly Activities

Documentation for this item was circulated with the Agenda. Dru Marshall, Provost and Vice-President (Academic), presented this item.

In response to a question, the proponent reported that this appendix indicates numbers of people in decimalized numbers because the CIP uses the same numbering format throughout and decimalized numbers are needed in other places in the CIP.

13. 2016-2017 Comprehensive Institutional Plan, Appendix D: Community Outreach and Underrepresented Learners

Documentation for this item was circulated with the Agenda. Dru Marshall, Provost and Vice-President (Academic), and Diane Kenyon, Vice-President (University Relations), presented this item.

Highlights:

- The GFC suggested that the document should clearly describe joint programs, such as the University's arrangement with Red Deer College
- In response to a question, it was reported that the University's enhanced refugee supports noted in the document are still being developed

14. 2016-2017 Comprehensive Institutional Plan, Appendix E: Internationalization

Documentation for this item was circulated with the Agenda. Dru Marshall, Provost and Vice-President (Academic), presented this item.

Highlights:

- In response to questions, it was explained that:
 - The University is looking to network with other universities of similar age and high ranking
 - The reference on page 6 is to the procedures for batch, institutional-level Cotutelle programs
 - The University's countries of emphasis and interest are regularly reviewed with a view to updating the list if needed
- In response to a suggestion that CIP Appendix D (Community Outreach and Underrepresented Learners) could be tied to Appendix E (Internationalization), as opportunities for cross-cultural experiences within the community/province are similar to international opportunities, the proponents indicated that they would consider this within the *Academic Programs in the Committee* section of Appendix D

15. Energizing the Eyes High Strategic Direction

Documentation for this item was circulated with the Agenda. Elizabeth Cannon, President and Vice-Chancellor, presented this item.

Highlights:

- The proponent reported that GFC is being asked to review and provide feedback on the draft documents *Energizing the Eyes High Strategy: The Path Forward* and *Eyes High Strategic Oversight Committee Terms of Reference*
- The proponent reported that the *Eyes High* strategic direction is nearing the end of its five-year timeframe, and that a process to update the University's strategic direction has been initiated. This initial consultation is being done to determine the scope, principles, governance structure, and timeline for this process.
- The proponent emphasised that the content of a new strategy will be determined through a full consultation process beginning the Fall 2016 term, and that the current consultation is only in respect of the process for developing the new strategy
- In response to questions, it was reported that:
 - Students will be involved in the strategy development process, and the *Eyes High* Strategic Oversight Committee will determine many methods to engage students
 - The City of Calgary and the general public will also be consulted during the strategy development process
 - It is recognized and understood that quality teaching and student experiences are part of being a strong "research university"
 - Once a new strategy is approved in 2017, processes to renew the University's Academic Plan and Strategic Research Plan will be initiated

- The GFC offered the following feedback:
 - The current *Eyes High* strategic direction has been successful, and moving forward with a renewed *Eyes High* is preferable to crafting an entirely new strategic direction
 - The strategy should be developed in light of the current environment, including the economic climate and post-secondary trends
 - Care should be taken to ensure that the strategy balances research, teaching, and student-related priorities
- The proponent reported that it is expected that the documents *Energizing the Eyes High Strategy: The Path Forward* and *Eyes High Strategic Oversight Committee Terms of Reference* will return to the April 14, 2016 meeting of GFC, for action

16. Report on the March 1, 2016 GFC Executive Committee Meeting

A report on the March 1, 2016 meeting of the GFC Executive Committee (EC) was circulated with the Agenda. Elizabeth Cannon, Chair of the EC, presented this item. There were no questions.

17. Report on the February 8, 2016 and February 22, 2016 Academic Planning and Priorities Committee Meetings

A report on the February 8, 2016 and February 22, 2016 meetings of the Academic Planning and Priorities Committee (APPC) was circulated with the Agenda. Robert Thompson, Academic Co-Chair of the APPC, presented this item. There were no questions.

18. Report on the February 23, 2016 Research and Scholarship Committee Meeting

A report on the February 23, 2016 meeting of the Research and Scholarship Committee (RSC) was circulated with the Agenda. Carolyn Emery, Academic Co-Chair of the RSC, presented this item. There were no questions.

19. Report on the February 25, 2016 Teaching and Learning Committee Meeting

A report on the February 25, 2016 meeting of the Teaching and Learning Committee (TLC) was circulated with the Agenda. Ebba Kurz, Academic Co-Chair of the TLC, presented this item. There were no questions.

20. Policy Development Update

A report on the policies and procedures moving through the development process was circulated with the Agenda, for information only.

21. Other Business

There was no other business.

22. Adjournment

Moved/Seconded

That the General Faculties Council adjourn the March 17, 2016 meeting.

Carried

The meeting was adjourned at 3:38 p.m.

Susan Belcher
University Secretary