

# Budget

## Town Hall

Friday, October 28, 2022

9:30 a.m. | MacEwan Hall A



UNIVERSITY OF  
CALGARY

**Start  
something.**

**We would like to acknowledge the traditional territories of the people of the Treaty 7 region in Southern Alberta, which includes the Blackfoot Confederacy (comprising the Siksika, Piikani, and Kainai First Nations), as well as the Tsuut'ina First Nation, and the Stoney Nakoda (including the Chiniki, Bearspaw, and Wesley First Nations). The City of Calgary is also home to Métis Nation of Alberta, Region 3.**



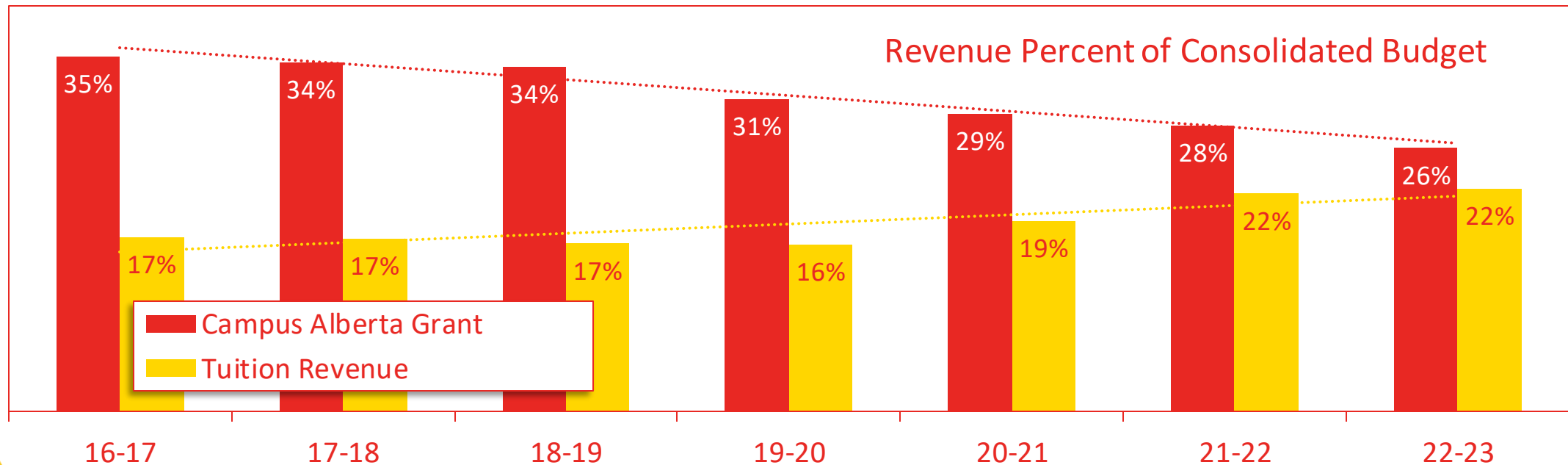
## We will:

- Share our understanding of the budget environment
- Provide overview of consolidated and capital budgets
- Describe the budget review and approval process
- Comment on challenges expected in 2023-24
- Invite you to identify budget priorities
- Answer questions



## Plan to rebalance cost of postsecondary education complete in 22-23

- Provincial grant growth should return to more normal level (but not expected to increase in 23-24)
- Domestic student tuition in 23-24 capped at Alberta inflation rate (i.e., June 2021-June 2022)



# Consolidated Budget



## Spending plan based on an estimate of income and expenditures

UCalgary budgets are based on assumptions about political, economic, social, technological, and legislative trends as well as priorities identified by the campus community.

22-23 Revenue (\$000)	2022-23	%
Campus Alberta grant	388,905	26%
Other GoA grants	192,014	13%
Fed/other gov't grants	221,120	15%
Sales	119,795	8%
Student tuition and fees	328,806	22%
Donations and grants	156,611	11%
Investment income	74,154	5%
<b>Total Revenue</b>	<b>1,481,404</b>	<b>100%</b>

22-23 Expense (\$000)	2022-23	%
Salaries and benefits	846,611	57%
Materials and supplies	293,161	20%
Utilities	27,173	2%
Maintenance & repairs	18,609	1%
Scholarships & bursaries	117,738	8%
Cost of goods sold	14,403	1%
Amortization of capital	163,709	11%
<b>Total Expenses</b>	<b>1,481,404</b>	<b>100%</b>



# Capital Budget



## Annual spending plan to maintain, renew, and expand campus facilities

Capital (\$ 000)	2022-23
Infrastructure	120,504
Furnishings	48,434
Maintenance	3,637
Learning Resources	7,935
Systems (Software)	4,432
<b>Total</b>	<b>184,942</b>



Infrastructure (\$000)	2022-23
MacKimmie Complex	32,288
LSRC	6,207
Mathison Hall	25,890
Utility Reduction Program	4,918
IMP	550
CMR	43,986
Capital (\$1M -\$3M)	9,103
Minor Projects	9,000
<b>Subtotal Major Capital</b>	<b>131,942</b>
Less: F&E	(11,438)
<b>Total</b>	<b>120,504</b>

LSRC – Life Sciences Research Centre  
 IMP – Infrastructure Maintenance Program  
 CMR – Capital Maintenance and Renewal  
 F&E – Furniture and Equipment

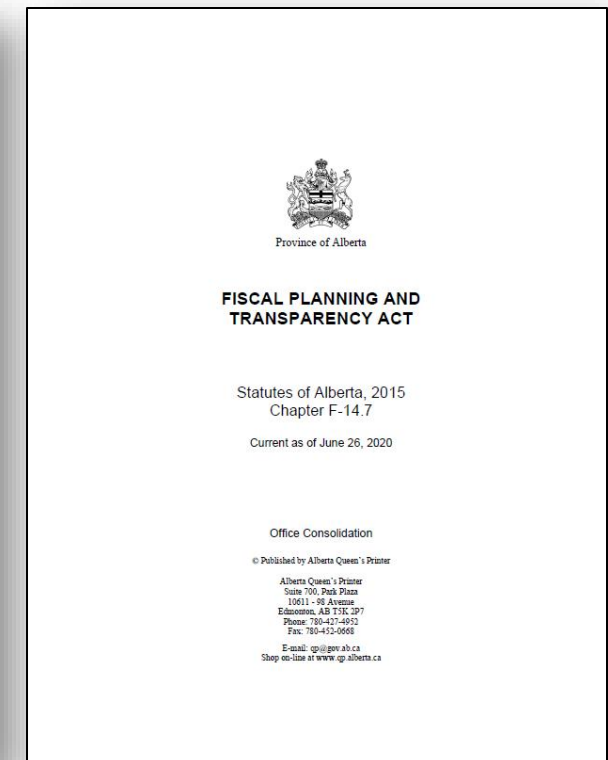
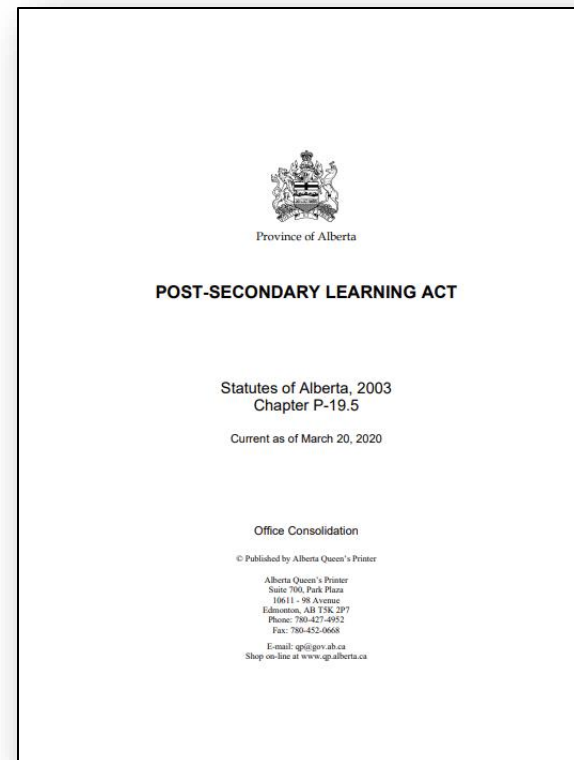


# Why produce a budget?



## Requirement under Alberta Legislation

UCalgary required to submit budget that includes a two-year forecast statement of expected revenues and expenses to the Minister of Advanced Education each year. Submission of a balanced budget satisfies legislated requirements outlined under *Post-Secondary Learning Act* and *Fiscal Planning and Transparency Act*.



# Who develops the budget?



## Provost and chief financial officer lead the process

Consultation period added to address concerns raised in prior years that the parameters are established too early to identify areas of importance requiring additional support.

SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER-JANUARY
Governance Approval Budget Committee approves revised budget process to allow time to consult on priorities for 2023-24	Consultation Campus community is consulted (e.g., GFC discussion, Campus Town Hall, Student Leadership)	Budget Preparation Units develop budgets based on planning parameters identified during consultation with campus community	Budget Review Vice-Presidents will review unit budgets and develop consolidated budget and capital plan for 2023-24

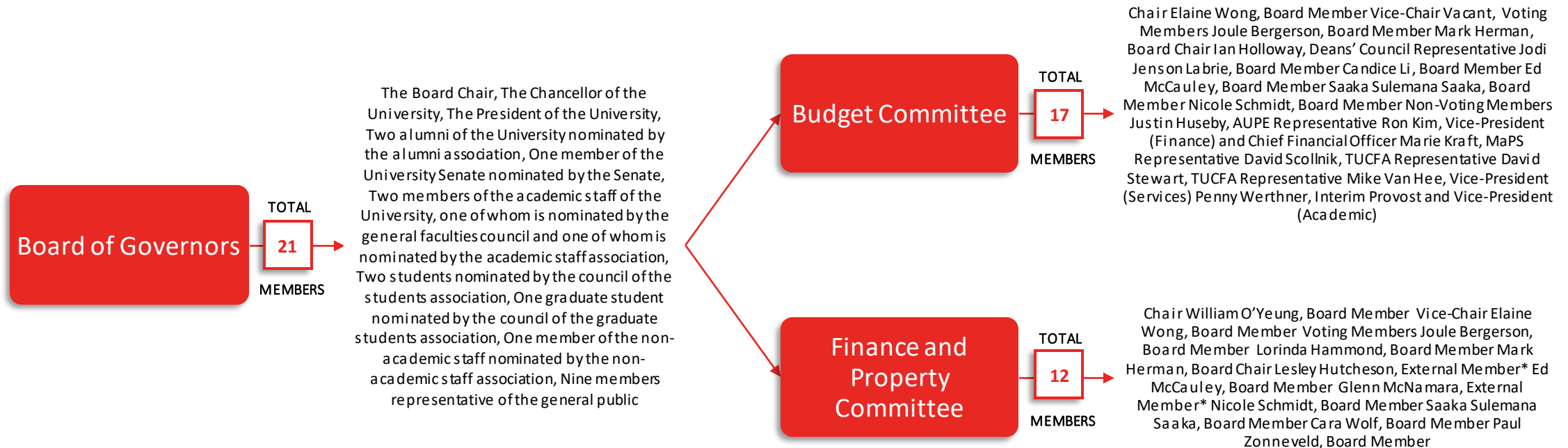




# Who reviews the budget?



## Subcommittees approve parameters and recommend budget

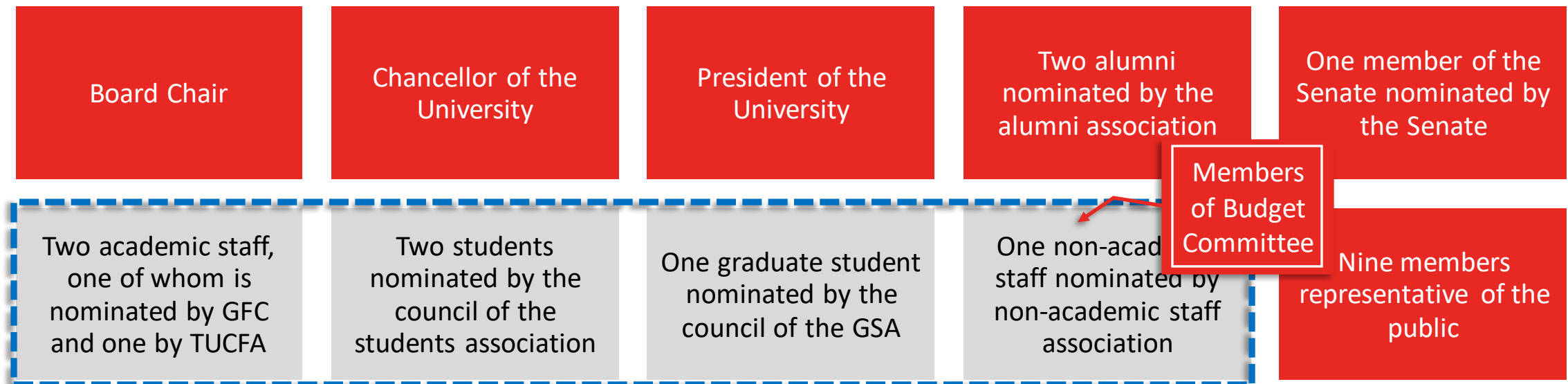


# Who is on the Board?



## Students and staff associations are members

Composition of Board mandated by PSLA. Board consists of 21 members (2 ex-officio members, 10 members appointed by an OIC (including the Chair) and 9 nominated by constituent groups).



PSLA – Post-secondary Learning Act    OIC – Order in Council    GFC – General Faculties Council  
TUCFA – The University of Calgary Faculty Association    GSA Graduate Students' Association

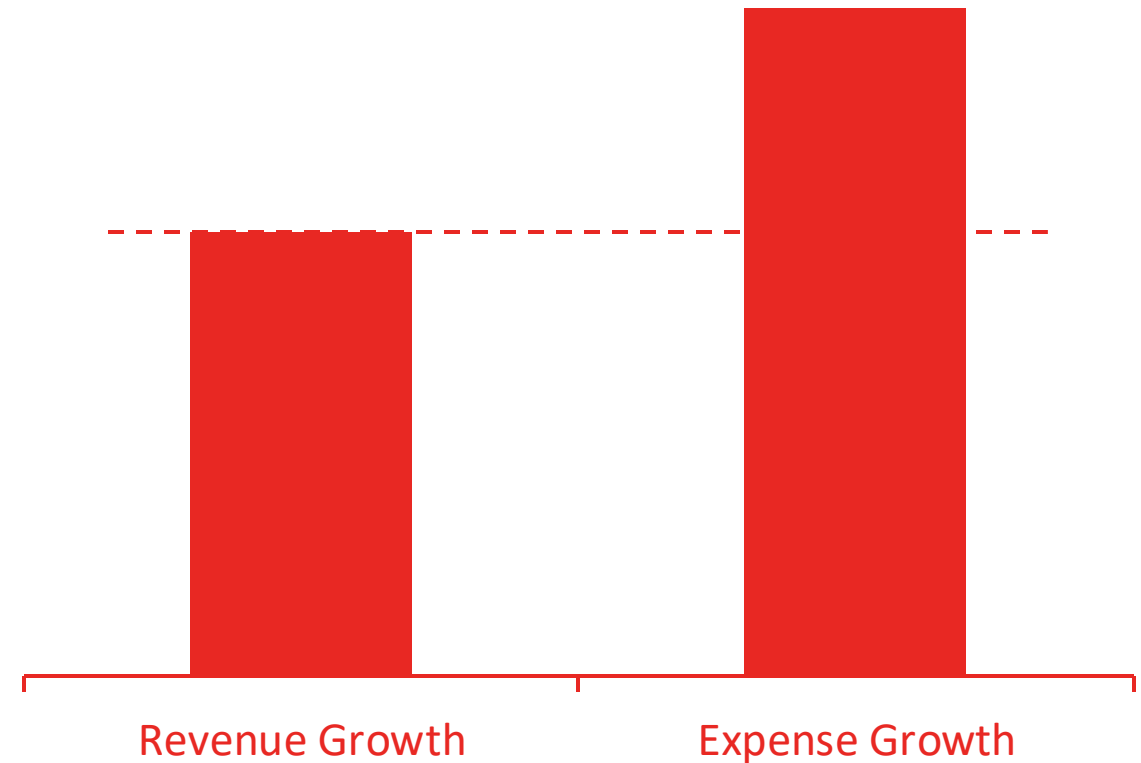


# What challenges do we expect?



## How to close the revenue / expense growth gap

- Provincial grant cut by \$107.5M since 18-19 (same size today as 10+ years ago when UCalgary had 3,000 fewer students and 1,500 fewer employees)
- CPI not considered in grant growth
- UCalgary must fund new buildings to address enrolment growth
- All the above make it challenging to invest in strategic priorities



# How will we address challenges?



## Generate additional revenue to address inflation and fund priorities

- Promote investment in the post-secondary sector
- Advocate for inflationary adjustments to provincial grants
- Submit proposals to expand programs in high demand areas
- Recommend inflationary rate adjustments to tuition and fees
- Adjust revenue sharing models to incent growth and innovation
- Pursue revenue from non-government sources (community, industry, philanthropy)
- Explore alternative revenue generating opportunities



# Budget Priorities Survey



Please scan this QR code  
to complete a short  
budget priorities survey.



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# Questions

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