

## Attachment 1 – Mandatory Non-Instructional Student Service Fee Report for the Fiscal Year Ending March 31, 2016

	2014-15	2015-16	Change
Office of the Registrar (including Enrolment Services) – The central unit responsible for the	3,049,312	3,557,623	508,311
tudent record, academic calendars and schedules, admissions, recruitment, student			
systems, exams and grades, awards and financial aid and convocation. The Enrolment			
Services unit is the University of Calgary's central contact point for students to seek support			
on matters relating to registration, grades, scheduling, awards financial aid, and fees.			
Registrar and Enrolment Services Metrics			
In-Person Inquiries: 69,726			
• Phone calls: 72,638			
Email responses: 41,872			
Reception/Triage: 11,488			
Documents Processed: 213,846			
Transcripts issued: 23,496			
Deferred Exams: 1,478			
Grade Changes: 16,306			
New Awards established: 52			
Undergraduate Award Applications: 5,952			
Total Funding Disbursed: \$27,951,749			
Student Loan Processing: \$112,506,288			
Workshops for current students: 27			
Change of Programs: 2,866			
Degree Audits: 7,222			
Course Components Scheduled: 10,290			
Exams Scheduled: 1,764			
Calendar/Degree Navigator Updates: 1,589			
Enrolment Advisor to student ratio: 1:2,034			
upport to students as they seek funding opportunities throughout their academic career nd is responsible for managing all processes involved in scholarship funding. *indicates ecorded numbers. All other numbers are estimates.			
Admissions and Records  • Front counter/email inquiries: 22 000			
. Tone source, email inquires: 22,000			
• Forms processed: 1975			
Convocation clearing: 1570     From patients 1005			
<ul> <li>Exam notices: 1085</li> <li>Extension (program and candidacy): 445</li> </ul>			
• EXTENSION IDPOSITATINANO CANDIDACVI: 445			
** = **			
Payment plans: 1785			
<ul><li>Payment plans: 1785</li><li>Visiting and transfers: 280</li></ul>			
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	2014-15	2015-16	Change
In person, email & phone inquiries: 19000			
Certified copies of transcripts provided for students: 1844			
Scholarship processing (\$): 25.1M     Scholarship processing (students): 2412 Scholarships			
Scholarship processing (students): 2412 Scholarships  Student Advisor Team			
107 student cases resolved			
Graduate Extended Orientation sessions: 7 sessions; 125 participants			
Supervisory Development			
New supervisor orientation participants: 75			
New supervisor orientations: 4			
Supervision meetings: 25			
Supervision workshop participants: 50			
Other workshops or Faculty/Program visits: 26			
Other meetings with GPDs or supervisors: 7			
Student Services Administration – Comprehensive supports for students from admission to	559,262	458,625	-100,638
graduation that support students, promote student development and learning, and enhance	•	·	•
the student experience. Administers the Student Non-Academic Misconduct (NAM) Policy			
and related procedures, including the Bystander Intervention training program.			
Implemented and manages the spring/summer term Welcome Centre for new to Calgary			
students.			
Student Conduct Administration:			
99 incidents were reported to the Student Conduct Office, resulting in 100 Hearings			
Digital identity and citizenship workshop developed with Career Services; delivered to			
240 Orientation Leaders, as elective session during Orientation Week, and as			
mandatory training to all Schulich Engineering students participating in the internship			
program.			
Recruited and trained 5 students and 6 faculty to serve on Hearing Board per NAM			
procedures			
UCalgary Bystander Intervention training launched; 1800 students and 211			
faculty/staff trained.			
Welcome Centre 2015			
Ucalgary.ca/welcome website - 1,375 site visits			
Created six videos for the website on a variety of topics; 788 views			
Offered 8 transit tours, which included orientations on groceries, restaurants,			
downtown, and GlobalFest, and created "DIY" tour guide documents for students to			
take with them			
Calgary cuisine, organized by neighbourhood, culture, and dietary considerations			
Online and telephone interactions with students, 102     Chaosing this to Mark at Mark 270 at the standard and telephone			
Shopping trip to Market Mall, 270 students attended  Malesana Party, 130 students attended			
Welcome Party, 130 students attended     Too Welcome have distributed.			
500 Welcome bags distributed			
Leadership & Student Engagement (LSE) – Programs that contribute to overall success	543,613	419,639	-123,974
including transition support for both undergraduate and graduate students, leadership			
development and student life programming, and support of ucalgarystrong initiative			
Leadership Exchange conference, 558 student attendees			
StrengthsQuest programming, 2,943 students, including workshops in 7			
academic courses			
Emerging Leaders program, 220 students, 140 mentors  Cook and a leaders Program (44 decide 64 mentors)			
Sophomore Leaders Program, 64 students, 64 mentors     Poor Holper Program, 237 students agrees 18 offices.			
Peer Helper Program, 337 students across 18 offices     Leadership on Demand, 803 student participants.			
Leadership on Demand, 802 student participants     Camp LEAD, 92 participants			
<ul> <li>Camp LEAD, 92 participants</li> <li>Views from the Loft/Unwind, 25 events, 481 students</li> </ul>			
<ul> <li>Co-curricular Record (CCR), 1,609 unique records created</li> <li>Fall Orientation Week (undergraduate) – 4047 students registered</li> </ul>			
Graduate Student Orientation — 930 (Fall & Winter Orientation)			
Orientation Leaders – 240			
Parent Orientation = 1,000 at Fall Orientation			
- raient Onentations - 1,000 at Fall Onentation			

		2014-15	2015-16	Change
•	Common Reading Program – 1,667 participants			
•	Last Lecture – 3 lectures, 124 participants			
•	UCalgaryStrong Festival – 3,700 participants in April 2016; 2,700 in April 2015			
entre fo	r Community Engaged Learning (CCEL) – The Centre works in partnership with	181,670	198,168	16,498
	onal and international non-profit organizations, student groups, faculty and			
-	nts across campus to provide students with opportunities to work with			
-	ons throughout their academic career through course-based and co-curricular			
	arning programs.			
•	ucalgarycares Day of Service during Orientation Week - 98 first year students			
•	participated in various service placements across the city ucalgarycares Day of Service on the last day of Winter term classes - 44 students			
•	Service on Demand – 72 students			
•	Offered five ucalgarycares programs (4 over Reading Week, one in Summer) with			
	63 students participants. ucalgarycares Costa Rica with 18 participants (Spring			
	term) was cancelled in March due to the Zika Virus. A new program specific to			
	first year students was launched in Toronto.			
•	Annual Trick or Eat program engaged 311 students who collected 5,500 pounds			
	of food in support of the Campus Food Bank and Calgary Interfaith Food Bank			
	along with \$1,213 in on-line donations			
•	The CCEL employs two Cooperative Education students each year			
tudent S	uccess Centre – Through collaboration, research and community involvement, the	1,917,266	2,012,732	95,466
SC suppo	orts students offers programs and services that enhance students' learning and			
ersonal o	levelopment from inquiry to degree completion.			
•	Academic Development Specialists – 2245 individual learning support/ advising			
	appointments			
•	Academic Integrity Support Workshops—28 sessions, 234 attendees			
•	Academic Turnaround Program (ATP), Fall 2015 Cohort			
	- Weekly STEPS Seminars—17 sections; 360 students enrolled			
	- Success Rates—67% ATP Science students and 64% ATP Arts students were			
	successful in achieving a cumulative annual GPA of 2.0 and qualifying to			
	continue at the university Academic Turnaround Workshops—Fall 2015 and Fall 2016 Cohorts			
	combined – 13 workshops, 393 attendees			
•	Dinos GPS (Grade Point Success)			
-	- Drop-In math and writing tutoring: 505 visits			
	- Dinos Academic Support Workshop in Winter 2016— (for at-risk student			
	athletes – Fall GPA less than 1.7) 28 students attended weekly seminars			
•	First Year Scholars, Fall 2015 Cohort			
	- Scholars Night—270 attendees			
	- 40 workshops, 295 attendees			
	- Registration event (Fall 2016 cohort)—148 attendees			
	- First Year Scholars continue to access the First Year Scholars and Scholars			
	Academy Lounge in MB 202. This year the space was well-utilized by 1050			
	of the University of Calgary's top scholars.			
•	Graduate Student Support			
	- Grad Success Week – 28 sessions, 736 attendees			
	<ul> <li>Writing at the Graduate Level Series—12 sessions, 277 attendees</li> </ul>			
	- Graduate Support Workshops—10 sessions, 96 attendees			
•	Majors Exploration Advising – 539 appointments			
	- Choosing a major peer advising program — 190 appointments			
•	Math Support (Funded by SU Quality Money)			
	- 1610 individual tutoring appointments			
_	- Third-timer program for Calculus- 7 workshops, 70 attendees			
•	My First Six Weeks Day – 375 unique students (1434 session attendees across 23			
_	sessions)  Pear Assisted Study Sessions (DASS). Number of sources supported: Fall 9			
•	Peer Assisted Study Sessions (PASS) - Number of courses supported: Fall 8,			
	Winter 11; 50 weekly PASS sessions run; Number of unique student attendees:			
	1938; the average GPA differential between regular PASS attendees (5+ sessions)			
_	and non-attendees per course was Fall 2015—1.12 / Winter 2016—0.66			
•	Prospective Students / Open Study Advising – 556 appointments (292 Open Studies, 269 Prospective); 11 workshops, 55 attendees			
_	PW/PD (Pead Write Paviow Devolop) International Program			

RWRD (Read, Write, Review, Develop) International Program

		2014-15	2015-16	Change
	- Fall 45 participants, Winter 49 participants, Spring 102 participants			
	- Weekly conversation groups: 80 sessions, 783 attendees (186 unique)			
	- 4 Academic language skills workshops, 68 attendees			
•	Scholars Academy, 2015-2016			
	- 45 students			
	- Scholars Academy Retreat 37 attendees			
	- Scholars had access to 4 Speakers Series events (Dr. Tom Keenan, Lourdes			
	Juan, Nan Eskenazi, Maureeta Percy)			
•				
•	Scholars Academy, 2015-2016  Two new application deadlines, 30 new students entering into each of 6			
	- Two new application deadlines, 29 new students entering into cohort 6			
•	Student Registration Assistance (April-August) – 3276 phone calls taken; 473			
	appointments			
•	Success Seminar Series—57 sessions offered, 448 attendees			
•	Thrive Priority Support Network (Early Alert) – Fall 2015 (system			
	development)/Winter 2016, Spring 2016: 146 academically at-risk students			
	contacted, 23 student appointments			
•	W2RAP UP Exam Preparation Events – 1331 student attendees, (534 unique)			
•	Writing Support—5151 appointments; 11 undergraduate writing workshops, 148			
	student attendees; 67 in-class workshops for courses across faculties			
	,			
areer Se	ervices- serves students in providing guidance for their career development process	743,197	800,579	57,38
nd bring	ging employers on campus for face to face information and recruiting activities in			
_	to an online job board where employers advertise employment and co-			
	nship opportunities.			
•	Students served (in person, drop in, telephone and email advising) – 2,594			
	- 1,559 Undergraduate, 645 Graduate, International students served 415,			
	PhD students served 152			
_				
•	Undergraduate workshops: 27 offered, 308 attended			
•	Graduate workshops: 25 offered, 283 attended			
•	International: 13 offered, 248 attended			
•	TOWES for International graduate students 52 enrolled for exam, 29 attended			
	upskilling workshops and re-wrote exam			
•	Strong Interest Inventory Assessments, 68			
•	Myers-Briggs Type Indicator Assessments, 24			
•	StrengthsFinder Assessments, 50			
•	Resume Rescue, 711 reviews			
•	eResume Reviews, 194 reviews			
•	Career Development program (through D2L), 31 completed (4 from Qatar			
	campus)			
•	Science and Engineering Careers Fair 89 exhibitors, 3500 students, 43 volunteers			
•	Grad School Fair 51 exhibitors, 1,050 students, 29 volunteers			
	Education Fair 35 exhibitors, 450 students, 18 volunteers			
•	Career Expo 74 exhibitors, 3000 students, 20 volunteers			
	Summer Hiring Fair 27 exhibitors, 975 students, 10 volunteers			
•	=			
•	Employer Information Sessions 52			
•	2 Employer Sponsored Welcome events (Fall – Kal-Tire, Winter - PwC), 550			
	students			
•	2 Career LIVEbrary events (Fall & Winter), 2 PhD LIVEbrary events (Fall & Spring)			
•	Two Networking Galas (Fall & Winter)			
•	Customized programming and placement assistance offered to 10 Science			
	Without Borders students from Brazil, 100% placement			
•	Collaboration with Arts, Science, Engineering and Haskayne on Campus			
	Recruitment Breakfast			
•	CareerLink Stats:			
	- Job Postings, 1902			
	- Average number of postings per account (active employer), 2.81			
	- Job Posting Views, 196,266			
_	5 , ,			
•	Employer how-to video views, 1055 Social Modia: Foodback, 734 likes (+31%), Twitter, 3, 385 followers (+10%), 661			
•	Social Media: Facebook- 724 likes (+31%), Twitter, 2,385 followers (+10%), 661			
	new tweets			
	YouTube (online workshops and informational videos), 222 subscribers			

		2014-15	2015-16	Change
program adjustm students and one residence RCIC for internati visiting i Internat	tional Student Services - ISS Advisors offer non-academic advising and organized as & activities to assist international students with their unique needs, their ent to the University of Calgary and to Canada, and to connect them with Canadian as ISS also includes one full-time Regulated Canadian Immigration Consultant (RCIC) Regulated International Student Immigration Advisor (RISIA) for temporary the immigration advising (study permits, work permits, and visas), and one casual permanent residence immigration advising. There are approximately 3,300 ional students at UCalgary (including undergraduate, graduate, exchange and international students)  tional Student Advising Services:  Student immigration matters including study permits, work permits, visas and permanent resident options, US visitor visas	429,782	432,045	2,263
•	Requirements to obtain a Social insurance numbers (SIN) Information on banking and Canadian tax returns for international students			
•	Health insurance and the Canadian medical system Referrals to services and resources at the University and in the city of Calgary Personal and cultural transition to Canada International student programs (e.g. Global Friendship Program, International Mentorship Program, Global Families Program, Language Bank)			
•	www.ucalgary.ca/iss/programs-services Specialized advising for incoming exchange and sponsorship students			
•	Specialized orientation program for new international students			
•	Advising and programming for spouses/partners/accompanying family members of international students			
•	Any other non-academic questions or concerns (academic questions are referred			
Internat	to the Student Success Centre and Faculty Advisors) tional Student Advising & Programming – Statistics:			
•	Drop-in advising – non-immigration: 8090 students (includes repeated visits) Immigration information and advising: 911 individual students over 1,979 appointments International Student Orientation – attendance: Fall 2015, 585; Winter 2016, 110 Global Friendship Program: 19 events organized, 1,245 total attendees Global Families Program: 10 events organized, 376 attendees International Student Mentorship Program, Fall 2015, 105 Mentors matched with 185 Mentees, Winter 2015, 47 Mentors matched with 50 Mentees Exchange and sponsored students supported: Incoming exchange students, 240, Nexen Inc. Yemen Scholarship Program students, 9, Emerging Leaders of the Americas Program students, 15, Mitacs Globalink, 52			
opportu available suitable requiren students Universi	broad Office – Provides all University of Calgary students with information and nities to add an international academic component to their degree. Programs are e in every semester and range in length from 2 weeks to 2 full semesters. There are options for all majors to earn credit toward their major, minor or option ments. They also support Faculties in developing Group Study Programs for their s. In addition, they provide comprehensive pre-departure orientations for all ity of Calgary students going abroad as part of their degree in line with the	835,432	1,054,351	218,920
oniversi	ty's International Travel Policy.  Students participating in International Exchanges – 210 total through the Study			
•	Abroad Office Students participating in semester long internships in Germany, Ghana, Uganda and Washington, D.C. – 23 total through the Study Abroad Office Students participating in Group Study Programs – 458 total (note, the Canadian programs no longer run through UCI so dip from last year's numbers reflects this change) Advisor statistics: Appointments: average 25-30/day; Emails: 200/day, Phone calls 50/day Workshops and information sessions offered throughout the year – 131 total - Group Study Program info sessions – 64 sessions			
	- Study Abroad 101 – 44 sessions			
	- GSP participant travel clinics – 5 sessions			

		2014-15	2015-16	Chang
	- Other (exchange partner specific info sessions, Faculty/Department specific			
	info sessions, new student orientation/open house sessions, etc.) – 15 sessions			
	Also approximately 160 classroom presentations done by staff and student volunteers			
•	Pre-Departure Briefings for students from across campus: 127 total			
•	Exchange Pre-Departure Briefings – 51 sessions			
	- Group Study Pre-Departure Briefings – 38 sessions			
	- General Monthly Pre-Departure Briefings – 12 sessions			
	- One-on-one briefings – 17 briefings			
	<ul> <li>Tailored briefings for various Departments (i.e. Teaching Across Borders, Schulich Internships, Master of Social Work practicum students, Hunter Center students, etc.) – 9</li> </ul>			
•	Other Events:			
-	- Go Global Day 2015 – approximately 500 students attending			
	- Faculty of Arts Study Abroad Fair – approximately 200 students attending			
	- International Photo Contest – 164 entries, 2647 likes on Facebook			
	- International Video Contest – 15 entries, 1520 votes			
•	Social Media: Facebook page 671 likes, Facebook group 311 members, Twitter			
	1149 followers, Instagram 1520 followers			
•	International Study Travel Grant – 631 applications, 548 travel grants awarded  The Study Abroad continues to have 3 BASS Students during the Fall and Winter			
•	The Study Abroad continues to have 2 PASS Students during the Fall and Winter semesters and employs one summer student each year.			
	semesters and employs one summer student each year.			
ative Ce	entre - provides a culturally appropriate environment that encourages and supports	369,034	371,030	1,9
e succe	ss of First Nations, Métis, and Inuit students in their pursuit of knowledge and			
gher ed	ucation (includes provision of social space and computer lab)			
ne-on-o	ne advising on admission, program, personal, financial, or self-declaration to			
	nd prospective Aboriginal Students, 441			
•	LYNX career lunch and learns, 81			
•	Indigenous Lecture Series, 120			
•	Tea ceremonies, 195			
•	Sage picking, 20			
•	Annual graduation banquet and pow wow, 750			
•	Welcome Back BBQ, 55 TNC orientation/circle of welcome, 30			
•	Conference – LYNX session - 20			
•	Total of 1,082 participants			
•	ASSERT: Aboriginal Student retention program for new and continuing students,			
·	287 participants, 11 workshops			
•	LYNX Aboriginal Career and Employment Program, 3,038 students, 796 job			
	postings			
•	NAPI Aboriginal Youth Leadership Training and Outreach Program, 3,427			
	participants			
	Aboriginal Relations Leadership Program, 126 participatory certificates of			
•	completion			
•	· ·			
•	Kluane ucalgarycares partnership with the Centre for Community Engaged			
•	Learning (CCEL)	174 000	160.010	2.0
• oorigina	Learning (CCEL)  Il Student Access Program – The Native Centre helps facilitate a transition year	171,882	169,840	-2,04
• oorigina ogram	Learning (CCEL)  Il Student Access Program – The Native Centre helps facilitate a transition year through Open Studies, for Aboriginal students. The program offers two levels of	171,882	169,840	-2,0
• cogram udy and	Learning (CCEL)  Il Student Access Program – The Native Centre helps facilitate a transition year through Open Studies, for Aboriginal students. The program offers two levels of includes post-secondary classes, as well as academic advising, cultural support,	171,882	169,840	-2,0
• borigina ogram udy and	Learning (CCEL)  Il Student Access Program – The Native Centre helps facilitate a transition year through Open Studies, for Aboriginal students. The program offers two levels of	171,882	169,840	-2,04
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		2014-15	2015-16	Change
	- December 6 <sup>th</sup> Ceremony and Panel Discussion: 160 attendees			
	- 16 Days of Activism Against Gender Violence Campaign: 6 events/activities;			
	260 attendees - Calgary International Women's Day Celebration at Jack Singer Concert Hall:			
	3,000 attendees			
	- Women Leaders Speaker Series: 6 speakers/events; 220 attendees			
	- Annual Women's Leadership Conference & WRC Awards Ceremony: 155			
	attendees			
	<ul> <li>4<sup>th</sup> Annual Benefit Production of Eve Ensler's The Vagina Monologues: 350 attendees</li> </ul>			
	- Judy Project with Kim Armstrong, Deputy Minister, Alberta Status of Women:			
	78 attendees			
•	Ask First: Sexual Assault Prevention Project – Creating a Culture of Consent			
	-A kick-off event with Laci Green "Taking Down Rape Culture" -400 attendees  "The Hunting Ground" Film Screening and Discussion: 55 attendees			
	- "The Hunting Ground" Film Screening and Discussion: 55 attendees - "I Believe You" Information Session: 25 attendees			
	- The Bedroom Talks Event: 50 students			
	- Healthy Relationship Workshop: 20 attendees			
	<ul> <li>New website was created (<a href="http://www.ucalgary.ca/askfirst">http://www.ucalgary.ca/askfirst</a>)</li> </ul>			
•	Peer Helper Program			
	- Number of active peer helpers: 80			
	<ul> <li>Volunteer hours total: 5,454 (based on BetterImpact entries)</li> <li>Training: 5 mandatory and 30 optional training</li> </ul>			
	Training. 5 mandatory and 50 optional training			
Student A	Accessibility Services—facilitates an accessible learning environment for students	1,268,352	1,347,667	79,315
with disab	oilities including temporary impairments and permanent disabilities. Students are			
	d in order to identify reasonable academic accommodations for their academic			
pursuits.	Designation of Charleston, the disabilities to use it a province of the support			
•	Registering of Students with disabilities to receive specialized support – 1784 registered.			
•	Accommodated Exams arranged and supervised – 11,172			
•	Exam Centre has 2 computer labs and 18 private rooms. The Exam Centre can			
	accommodate up to 100 students at any one time, making it one of the largest			
	Exam Centres for Students with Disabilities in Canada.			
•	Students with perceptual disabilities receive textbooks / course reading materials			
•	in alternate formats (i.e. Braille, electronic format etc.) - 1005 texts converted Students with disabilities receive 1-1 weekly support from Learning Strategists to			
	develop/improve time management and study skills - 143 students			
•	Students receive individualized training and support to use assistive technologies			
	- 171 students			
•	Students referred for further assessment of learning difficulties – 49 students			
•	Nat Christie Adaptive Technology Lab and Adaptive Technology Workroom in the			
	TFDL available to support students with studies.			
SU Welln	ess Centre - With a student-centered approach, we offer comprehensive, holistic	1,607,506	1,674,206	66,700
	sible programs and services to foster all dimensions of wellness.			•
	ices include:			
	ealth Services in family medicine, chiropractic care, psychiatry, nutrition, massage			
	nerapy ealth promotion and outreach			
	lental Health support: case management, student-at-risk support and counselling			
	ervices for personal, academic and career development.			
	calth Carvicas Attended Appointments (Physician Dsychiatry Massage			
se - H	ealth Services - Attended Appointments (Physician, Psychiatry, Massage,			
se - H	hiropractor, Nutrition) Total –30496, an increase of 9.4%, extended hours pilot saw			
se - H CI 58	hiropractor, Nutrition) Total –30496, an increase of 9.4%, extended hours pilot saw 89 health service appointments			
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	2014-15	2015-16	Change
Faith & Spirituality Centre - We offer a variety of spiritual and faith-based practices and encourage religious literacy, interfaith dialogue, cooperation, and action as a critical part of the student experience at the University of Calgary so that students can be their authentic selves in a religion positive campus culture.			
<ul> <li>Faith and Spirituality Events: 65,878 participants &amp; visits (includes use of space by student groups as well as FSC drop-ins, events and one-on-one support)</li> </ul>			
Environmental Health / Safety / Compliance – A diverse range of services including support for the Safe Walk and Working Alone programs, security for student events, risk assessments, WCB coverage for distance education students, international travel registration, various types of liability, vehicle and accident insurance required for students to complete academic programs and research, health and safety and environmental programs, and international and domestic emergency response.  Safewalk* 590 escorts, approximately 334 by student volunteers during the Fall and Winter semesters, and 256 by Campus Security (CS) during off hours and Spring and Summer semesters)  International Travel: 2,542 trip were registered with 99 countries visited.  Health and Safety Training for Undergrad/Grad Students/Faculty/Staff - 5022 (27 courses) delivered from April – March.  Security for Special Events, including Den, BSD, concerts* etcm10 events, including the 50th, UN Sec. Gen visit, Convocations, Governor General visit, ELT functions, Congress, etc.  Pro-life events – 10 events  Controversial speakers 4-5 yearly, 2 C.S. staff per event  13 presentations to student and staff groups regarding Campus Security services at start fall and winter terms.  Protests of issues; 6-10 yearly, C.S. officers respond accordingly  Emergency Management –Currently 7267 active users; Negotiated and Finalized Partnership Agreement with vendor, including a royalty based undergraduate scholarship; began development of Studying & Working Alone module and HELP! Button  Active assailant Response Training - Personal Safety Awareness Training 41 sessions, 951 people  Evacuation drills-50 Buildings (34 Main, 9 Student Residence, 3 Foothills, 3 Spyhill and 1 Downtown  Emergency Warden Training – 86 on ELM, 248 Wardens  EOG & CMT Training/ Exercises-5  CFD Responses-75  336 BCP for all departments and units completed and 86 ERPs for high risk departments  Fort McMurray Fire Evacuee support effort - May 4 - July/16; 1452 evacuees; led by EM  Urban Shield	1,492,291	1,656,359	164,068
* Student's Union makes a financial contribution towards these costs.			
Total Expenses	14,172,389	15,142,448	970,059
Total Revenue	11,651,990	11,835,143	183,153
Net Revenue Over Expense	(2,520,399)	(3,307,305)	(786,906)