

# UNIVERSITY OF CALGARY

# **Consolidated Financial Statements**

For the Year Ended March 31, 2023



Statement of Management Responsibility	1
Independent Auditor's Report	2
Consolidated Financial Statements	
Consolidated Statement of Financial Position	5
Consolidated Statement of Operations	6
Consolidated Statement of Change in Net Financial Assets	7
Consolidated Statement of Remeasurement Gains and Losses	8
Consolidated Statement of Cash Flow	9
Notes to the Consolidated Financial Statements	10



The consolidated financial statements of the University of Calgary ("the University") have been prepared by management in accordance with Canadian public sector accounting standards as described in note 2 to the consolidated financial statements. The consolidated financial statements present fairly the financial position of the University as at March 31, 2023 and the results of its operations, remeasurement gains and losses, changes in net financial assets and cash flows for the year then ended.

In fulfilling its responsibilities and recognizing the limits inherent in all systems, management has developed and maintains a system of internal control designed to provide reasonable assurance that University's assets are safeguarded from loss and that the accounting records are a reliable basis for the preparation of the consolidated financial statements.

The Board of Governors is responsible for reviewing and approving the consolidated financial statements, and overseeing management's performance of its financial reporting responsibilities.

The Board of Governors carries out its responsibility for review of the consolidated financial statements principally through its Audit Committee. With the exception of the President, all members of the Audit Committee are not employees of the University. The Audit Committee meets with management and the external auditors and internal auditors to discuss the results of audit examinations and financial reporting matters. The external and internal auditors have full access to the Audit Committee, with and without the presence of management.

These consolidated financial statements have been reported on by the Auditor General of Alberta, the auditor appointed under the *Post-secondary Learning Act*. The Independent Auditor's Report outlines the scope of the audit and provides the audit opinion on the fairness of presentation of the information in the consolidated financial statements.

[Original signed by Ed McCauley] President & Vice-Chancellor [Original signed by Ron Kim] Vice-President Finance and Chief Financial Officer Independent Auditor's Report



To the Board of Governors of the University of Calgary

# **Report on the Consolidated Financial Statements**

# Opinion

I have audited the consolidated financial statements of the University of Calgary (the Group), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations, remeasurement gains and losses, change in net financial assets, and cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2023, and the results of its operations, its remeasurement gains and losses, its changes in net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

# **Basis for opinion**

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of my report. I am independent of the Group in accordance with the ethical requirements that are relevant to my audit of the consolidated financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

# **Other information**

Management is responsible for the other information. The other information comprises the information included in the *Annual Report*, but does not include the consolidated financial statements and my auditor's report thereon. The *Annual Report* is expected to be made available to me after the date of this auditor's report.

My opinion on the consolidated financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the consolidated financial statements, my responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I will perform on this other information, I conclude that there is a material misstatement of this other information, I am required to communicate the matter to those charged with governance.

# Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless an intention exists to liquidate or to cease operations, or there is no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

# Auditor's responsibilities for the audit of the consolidated financial statements

My objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

• Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

[Original signed by W. Doug Wylie FCPA, FCMA, ICD.D] Auditor General

May 26, 2023 Edmonton, Alberta

UNIVERSITY OF
CALGARY

2023         2022 Restated Note 3           Financial assets excluding portfolio investments restricted for endowments Cash Portfolio investments - non-endowment (Note 4)         \$ 82,776 \$ 247,779         \$ 247,779           Portfolio investments - non-endowment (Note 4)         \$ 138,466 \$ 112,262         \$ 138,466 \$ 138,466         \$ 112,262 \$ 6,053           Accounts receivable         \$ 1,379,001         \$ 1,305,174           Liabilities         \$ 1,379,001         \$ 1,305,174           Accounts payable and accrued liabilities Imployee future benefit liabilities (Note 6)         \$ 1,223,168         \$ 183,440           Investment in government business enterprise (Note 6)         \$ 1,283         \$ 3,715           Employee future benefit liabilities (Note 8)         \$ 96,925         107,820           Deferred revenue (Note 10)         \$ 814,968         \$ 744,362           Asset retirement obligations (Note 12)         \$ 1,328,166         \$ 1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$ 50,835         \$ 29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Non-financial assets         \$ 1,227,213         \$ 1,192,644           Non-financial assets (Note 7)         \$ 2,161,185         2,161,966           Tangible capital assets (Note 7) <td< th=""><th></th><th></th><th></th><th></th><th></th></td<>					
Note 3           Financial assets excluding portfolio investments restricted for endowments           Cash         \$         82,776         \$         247,779           Portfolio investments - non-endowment (Note 4)         \$         1,142,526         933,080           Accounts receivable         15,213         6,053         9         15,213         6,053           Investment is non-endowment business enterprise (Note 6)         \$         11,283         3,715         183,440           Liabilities         \$         177,808         \$         183,440         116,262           Investment in government business enterprise (Note 6)         \$         11,283         3,715           Employee future benefit liabilities (Note 8)         96,925         107,820         \$         1,328,166         \$         1,775,392           Debt (Note 9)         152,400         156,539         Deferred revenue (Note 10)         \$         1,328,166         1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$         50,835         \$         29,782           Portfolio investments - restricted for endowments (Note 4)         \$         1,176,378         \$         1,162,862           Non-financial assets         \$         1,227,213			2023		2022
Financial assets excluding portfolio investments restricted for endowments Cash         \$ 82,776         \$ 247,779           Portfolio investments - non-endowment (Note 4)         1,142,526         933,080           Accounts receivable         15,213         6,053           Inventories held for sale         15,213         6,053           Liabilities         \$ 1,379,001         1,36,468           Accounts payable and accrued liabilities (Note 6)         11,283         3,715           Employee future benefit liabilities (Note 8)         96,925         107,820           Deferr drevenue (Note 10)         814,968         744,362           Asset retirement obligations (Note 12)         74,722         76,516           Vert financial assets excluding portfolio investments restricted for endowments         \$ 0,833         29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,227,213         \$ 1,162,862           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,227,213         \$ 1,162,862           Net financial assets         \$ 1,227,213         \$ 1,162,862           Prepaid expenses         \$ 1,77,995         \$ 2,161,966					
Cash Portfolio investments - non-endowment (Note 4)         \$ 82,776 1,142,526 933,080         \$ 247,779 933,080           Accounts receivable Investment is polyment business enterprise (Note 6)         15,213         6.053           Liabilities Accounts payable and accrued liabilities Investment business enterprise (Note 6)         11,283         3,715           Employee future benefit liabilities (Note 8)         96,925         107,808         \$ 1328,440           Deferred revenue (Note 10)         814,968         744,362         744,362           Asset retirement obligations (Note 12)         74,782         76,516         \$ 1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$ 50,835         \$ 29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,277,213         \$ 1,162,862           Net financial assets         \$ 1,277,213         \$ 1,162,862           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets is comprised of: Accumulated surplus         \$ 1,780,979         \$ 1,706,981           Accumulated remeasurement gains         \$ 201,198         217,080 </td <td></td> <td></td> <td></td> <td></td> <td>Note 3</td>					Note 3
Cash Portfolio investments - non-endowment (Note 4)         \$ 82,776 1,142,526 933,080         \$ 247,779 933,080           Accounts receivable Investment is polyment business enterprise (Note 6)         15,213         6.053           Liabilities Accounts payable and accrued liabilities Investment business enterprise (Note 6)         11,283         3,715           Employee future benefit liabilities (Note 8)         96,925         107,808         \$ 1328,440           Deferred revenue (Note 10)         814,968         744,362         744,362           Asset retirement obligations (Note 12)         74,782         76,516         \$ 1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$ 50,835         \$ 29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,277,213         \$ 1,162,862           Net financial assets         \$ 1,277,213         \$ 1,162,862           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets is comprised of: Accumulated surplus         \$ 1,780,979         \$ 1,706,981           Accumulated remeasurement gains         \$ 201,198         217,080 </td <td>Eineneiel ecosts evoluting portfolio investments restricted for andowments</td> <td></td> <td></td> <td></td> <td></td>	Eineneiel ecosts evoluting portfolio investments restricted for andowments				
Portfolio investments - non-endowment (Note 4)         1,142,526         933,080           Accounts receivable         138,466         118,262           Inventories held for sale         5         1,379,001         \$         1,325,174           Liabilities         \$         1,379,001         \$         1,325,174           Liabilities         \$         1,379,001         \$         1,325,174           Liabilities         \$         1,77,808         \$         183,440           Investment in government business enterprise (Note 6)         11,283         3,715           Employee future benefit liabilities (Note 8)         96,925         107,820           Deferred revenue (Note 10)         814,968         744,362           Asset retirement obligations (Note 12)         74,782         76,516           Accountial assets excluding portfolio investments restricted for endowments         \$         1,227,332           Net financial assets         \$         1,227,213         \$         1,162,862           Non-financial assets         \$         1,227,213         \$         1,192,644           Non-financial assets         \$         1,277,95         16,025           Tangible capital assets (Note 7)         \$         2,168,980         \$         2,177,991 </td <td></td> <td>¢</td> <td>82 776</td> <td>¢</td> <td>247 770</td>		¢	82 776	¢	247 770
Accounts receivable         138,486         118,262           Inventories held for sale         1,305,174           Liabilities         \$ 1,379,001 \$ 1,305,174           Accounts payable and accrued liabilities         \$ 1,379,001 \$ 1,305,174           Accounts payable and accrued liabilities         \$ 1,77,808 \$ 183,440           Investment in government business enterprise (Note 6)         11,283 3,715           Employee future benefit liabilities (Note 8)         96,925 107,820           Debt (Note 9)         152,400           Det (Note 9)         814,968 744,362           Asset retirement obligations (Note 12)         74,782 76,516           \$ 1,328,166 \$ 1,275,392         \$ 1,328,166 \$ 1,275,392           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378 \$ 1,162,862           Non-financial assets         \$ 1,227,213 \$ 1,192,644           Non-financial assets         \$ 1,277,991 \$ 1,221,185           Prepaid expenses         \$ 1,7795 \$ 16,025           Tangible capital assets (Note 7)         \$ 2,168,980 \$ 2,177,991           Net assets before spent deferred capital contributions         \$ 3,396,193 \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016 \$ 1,446,574           Net assets is comprised of:         \$ 2,168,979 \$ 1,706,981           Accumulated remeas		Ψ		Ψ	
Inventories held for sale         15,213         6,053           Iabilities         \$ 1,379,001         \$ 1,305,174           Accounts payable and accrued liabilities         \$ 177,608         \$ 183,440           Investment in government business enterprise (Note 6)         11,283         3,715           Employee future benefit liabilities (Note 8)         96,925         107,820           Debt (Note 9)         152,400         159,539           Deferred revenue (Note 10)         814,968         744,362           Asset retirement obligations (Note 12)         74,782         76,516           State retirement obligations (Note 12)         74,782         76,516           Net financial assets excluding portfolio investments restricted for endowments         \$ 50,835         \$ 29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,227,213         1,192,644           Non-financial assets         \$ 1,227,213         1,192,644           Non-financial assets         \$ 1,217,995         \$ 16,025           Tangible capital assets (Note 7)         \$ 2,161,966         \$ 2,177,991           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred cap					
\$         1,379,001         \$         1,305,174           Liabilities         \$         1,379,001         \$         1,305,174           Accounts payable and accrued liabilities         \$         177,808         \$         183,440           Investment in government business enterprise (Note 6)         \$         11,283         3,715           Employee future benefit liabilities (Note 8)         96,925         107,820         159,539           Debt (Note 9)         152,400         159,539         74,782         76,516           Asset retirement obligations (Note 12)         74,782         76,516         1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$         1,328,166         1,176,378         \$         1,162,862           Net financial assets         \$         1,227,213         \$         1,192,644         \$         1,162,862           Net financial assets         \$         1,277,915         \$         16,025         \$         2,161,966         \$         2,177,991         \$         1,602,855         \$         2,161,966         \$         2,177,991         \$         1,602,55         \$         2,161,966         \$         2,177,991         \$         1,602,55         \$         2,177,991 </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Liabilities         \$         177,808         \$         183,440           Investment in government business enterprise (Note 6)         11,283         3,715           Employee future benefit liabilities (Note 8)         96,925         107,800         \$         183,440           Debt (Note 9)         152,400         159,539         152,400         159,539           Deferred revenue (Note 10)         814,968         744,362         76,516           Asset retirement obligations (Note 12)         74,782         76,516         \$           Net financial assets excluding portfolio investments restricted for endowments         \$         50,835         \$         29,782           Portfolio investments - restricted for endowments (Note 4)         \$         1,176,378         \$         1,182,846           Non-financial assets         \$         1,227,213         \$         1,192,644           Non-financial assets         \$         1,277,915         \$         16,025           Tangible capital assets (Note 7)         \$         2,151,185         2,161,966           Spent deferred capital contributions (Note 11)         \$         1,416,016         \$         1,446,574           Net assets is comprised of:         Accumulated remeasurement gains         \$         1,780,979         \$		\$		\$	
Accounts payable and accrued liabilities       \$ 177,808       \$ 183,440         Investment in government business enterprise (Note 6)       11,223       3,715         Employee future benefit liabilities (Note 8)       96,925       107,820         Debt (Note 9)       152,400       159,539         Deferred revenue (Note 10)       814,968       744,362         Asset retirement obligations (Note 12)       74,782       76,516         Asset retirement obligations (Note 12)       74,782       76,516         Vet financial assets excluding portfolio investments restricted for endowments       \$ 50,835       29,782         Portfolio investments - restricted for endowments (Note 4)       \$ 1,176,378       \$ 1,162,862         Net financial assets       \$ 1,227,213       \$ 1,192,644         Non-financial assets       \$ 1,277,95       \$ 16,025         Tangible capital assets (Note 7)       \$ 2,161,966       \$ 2,177,991         Net assets before spent deferred capital contributions       \$ 3,396,193       \$ 3,370,635         Spent deferred capital contributions (Note 11)       \$ 1,446,574       \$ 1,924,061         Net assets is comprised of: Accumulated surplus       \$ 1,780,979       \$ 1,924,061         Accumulated remeasurement gains       \$ 201,198       217,080	Liabilities	<b>•</b>	.,,	Ψ	1,000,111
Investment in government business enterprise (Note 6)       11,283       3,715         Employee future benefit liabilities (Note 8)       96,925       107,820         Debt (Note 9)       152,400       159,539         Deferred revenue (Note 10)       814,968       744,362         Asset retirement obligations (Note 12)       74,782       76,516         \$       1,328,166       \$       1,275,392         Net financial assets excluding portfolio investments restricted for endowments       \$       0,835       29,782         Portfolio investments - restricted for endowments (Note 4)       \$       1,176,378       \$       1,162,862         Net financial assets       \$       1,227,213       \$       1,192,644         Non-financial assets       \$       1,227,213       \$       1,192,644         Non-financial assets       \$       1,217,915       \$       16,025         Tangible capital assets (Note 7)       \$       2,151,185       2,161,966         Spent deferred capital contributions       \$       3,396,193       \$       3,370,635         Spent deferred capital contributions (Note 11)       \$       1,446,574       \$       1,446,574         Net assets is comprised of:       Accumulated surplus       \$       1,706,981       2		\$	177.808	\$	183.440
Employee future benefit liabilities (Note 8)         96,925         107,820           Debt (Note 9)         152,400         159,539           Deferred revenue (Note 10)         814,968         744,362           Asset retirement obligations (Note 12)         74,782         76,516           \$ 1,328,166         \$ 1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$ 50,835         \$ 29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,227,213         \$ 1,162,862           Net financial assets         \$ 1,277,955         \$ 16,025           Tangible capital assets (Note 7)         \$ 2,161,980         \$ 2,177,991           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets is comprised of: Accumulated surplus Accumulated surplus         \$ 1,780,979         \$ 1,706,981           Accumulated remeasurement gains         201,198         217,080		·			
Deferred revenue (Note 10)         814,968         744,362           Asset retirement obligations (Note 12)         74,782         76,516           Asset retirement obligations (Note 12)         \$ 1,328,166         \$ 1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$ 50,835         \$ 29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,227,213         \$ 1,192,644           Non-financial assets         \$ 1,277,991         \$ 1,277,995         \$ 16,025           Tangible capital assets         \$ 2,161,986         \$ 2,161,986         \$ 2,177,991           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets is comprised of: Accumulated surplus         \$ 1,780,979         \$ 1,706,981           Accumulated surplus         \$ 1,780,979         \$ 1,706,981           Accumulated remeasurement gains         201,198         217,080			96,925		107,820
Asset retirement obligations (Note 12)         74,782         76,516           \$ 1,328,166         \$ 1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$ 50,835         \$ 29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,227,213         \$ 1,162,862           Net financial assets         \$ 1,227,213         \$ 1,192,644           Non-financial assets         \$ 1,227,213         \$ 1,92,644           Non-financial assets         \$ 2,151,185         2,161,965           Tangible capital assets (Note 7)         \$ 2,151,185         2,161,966           Spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets is comprised of: Accumulated surplus         \$ 1,780,9	Debt (Note 9)		152,400		159,539
Section         \$ 1,328,166         \$ 1,275,392           Net financial assets excluding portfolio investments restricted for endowments         \$ 50,835         \$ 29,782           Portfolio investments - restricted for endowments (Note 4)         \$ 1,176,378         \$ 1,162,862           Net financial assets         \$ 1,227,213         \$ 1,192,644           Non-financial assets         \$ 1,227,213         \$ 1,92,644           Net assets (Note 7)         \$ 2,161,966         \$ 2,161,966         \$ 2,161,966           Spent deferred capital contributions (Note 11)         \$ 1,446,574         \$ 1,446,574           Net assets (Note 13)         \$ 1,982,177         \$ 1,924,061           Net assets is comprised of: Accumulated surplus Accumulated remeasurement gains         \$ 1,706,981 217,080         \$ 21,7080	Deferred revenue (Note 10)		814,968		744,362
Net financial assets excluding portfolio investments restricted for endowments\$ 50,835\$ 29,782Portfolio investments - restricted for endowments (Note 4)\$ 1,176,378\$ 1,162,862Net financial assets\$ 1,227,213\$ 1,192,644Non-financial assets\$ 1,227,213\$ 1,192,644Prepaid expenses\$ 17,795\$ 16,025Tangible capital assets (Note 7)\$ 2,161,986Yet assets before spent deferred capital contributions\$ 3,396,193Spent deferred capital contributions (Note 11)\$ 1,414,016Net assets is comprised of: Accumulated surplus\$ 1,780,979Accumulated surplus\$ 1,780,979Accumulated remeasurement gains\$ 1,706,981 217,080	Asset retirement obligations (Note 12)		74,782		76,516
Portfolio investments - restricted for endowments (Note 4)       \$ 1,176,378       \$ 1,162,862         Net financial assets       \$ 1,227,213       \$ 1,192,644         Non-financial assets       \$ 1,227,213       \$ 1,192,644         Non-financial assets       \$ 1,7795       \$ 16,025         Prepaid expenses       \$ 2,151,185       2,161,966         Tangible capital assets (Note 7)       \$ 2,168,980       \$ 2,177,991         Net assets before spent deferred capital contributions       \$ 3,396,193       \$ 3,370,635         Spent deferred capital contributions (Note 11)       \$ 1,414,016       \$ 1,446,574         Net assets is comprised of:       \$ 1,982,177       \$ 1,924,061         Accumulated surplus       \$ 1,780,979       \$ 1,706,981         Accumulated remeasurement gains       \$ 201,198       \$ 217,080		\$	1,328,166	\$	1,275,392
Net financial assets         \$ 1,227,213         \$ 1,192,644           Non-financial assets         Prepaid expenses         \$ 17,795         \$ 16,025           Tangible capital assets (Note 7)         \$ 2,151,185         \$ 2,161,966           \$ 2,168,980         \$ 2,177,991           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets (Note 13)         \$ 1,982,177         \$ 1,924,061           Net assets is comprised of:         \$ 1,780,979         \$ 1,706,981           Accumulated surplus         \$ 1,706,981         \$ 217,080	Net financial assets excluding portfolio investments restricted for endowments	\$	50,835	\$	29,782
Net financial assets         \$ 1,227,213         \$ 1,192,644           Non-financial assets         Prepaid expenses         \$ 17,795         \$ 16,025           Tangible capital assets (Note 7)         \$ 2,151,185         \$ 2,161,966           \$ 2,168,980         \$ 2,177,991           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets (Note 13)         \$ 1,982,177         \$ 1,924,061           Net assets is comprised of:         \$ 1,780,979         \$ 1,706,981           Accumulated surplus         \$ 1,706,981         \$ 217,080					
Non-financial assets         \$ 17,795         \$ 16,025           Prepaid expenses         \$ 2,151,185         2,161,966           Tangible capital assets (Note 7)         \$ 2,168,980         \$ 2,177,991           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets (Note 13)         \$ 1,982,177         \$ 1,924,061           Net assets is comprised of:         \$ 1,780,979         \$ 1,706,981           Accumulated surplus         \$ 201,198         217,080	Portfolio investments - restricted for endowments (Note 4)	\$	1,176,378	\$	1,162,862
Non-financial assets         \$ 17,795         \$ 16,025           Prepaid expenses         \$ 2,151,185         2,161,966           Tangible capital assets (Note 7)         \$ 2,168,980         \$ 2,177,991           Net assets before spent deferred capital contributions         \$ 3,396,193         \$ 3,370,635           Spent deferred capital contributions (Note 11)         \$ 1,414,016         \$ 1,446,574           Net assets (Note 13)         \$ 1,982,177         \$ 1,924,061           Net assets is comprised of:         \$ 1,780,979         \$ 1,706,981           Accumulated surplus         \$ 201,198         217,080					
Prepaid expenses       \$ 17,795       \$ 16,025         Tangible capital assets (Note 7)       \$ 2,151,185       2,161,966         \$ 2,168,980       \$ 2,177,991         Net assets before spent deferred capital contributions       \$ 3,396,193       \$ 3,370,635         Spent deferred capital contributions (Note 11)       \$ 1,414,016       \$ 1,446,574         Net assets (Note 13)       \$ 1,982,177       \$ 1,924,061         Net assets is comprised of:       \$ 1,780,979       \$ 1,706,981         Accumulated surplus       \$ 1,706,981       \$ 217,080	Net financial assets	\$	1,227,213	\$	1,192,644
Prepaid expenses       \$ 17,795       \$ 16,025         Tangible capital assets (Note 7)       \$ 2,151,185       2,161,966         \$ 2,168,980       \$ 2,177,991         Net assets before spent deferred capital contributions       \$ 3,396,193       \$ 3,370,635         Spent deferred capital contributions (Note 11)       \$ 1,414,016       \$ 1,446,574         Net assets (Note 13)       \$ 1,982,177       \$ 1,924,061         Net assets is comprised of:       \$ 1,780,979       \$ 1,706,981         Accumulated surplus       \$ 1,706,981       \$ 217,080					
Tangible capital assets (Note 7)       2,151,185       2,161,966         \$ 2,168,980       \$ 2,177,991         Net assets before spent deferred capital contributions       \$ 3,396,193       \$ 3,370,635         Spent deferred capital contributions (Note 11)       \$ 1,414,016       \$ 1,446,574         Net assets (Note 13)       \$ 1,982,177       \$ 1,924,061         Net assets is comprised of:       \$ 1,780,979       \$ 1,706,981         Accumulated surplus       \$ 1,706,981       201,198       217,080					
\$ 2,168,980       \$ 2,177,991         Net assets before spent deferred capital contributions       \$ 3,396,193       \$ 3,370,635         Spent deferred capital contributions (Note 11)       \$ 1,414,016       \$ 1,446,574         Net assets (Note 13)       \$ 1,982,177       \$ 1,924,061         Net assets is comprised of:       \$ 1,780,979       \$ 1,706,981         Accumulated surplus       \$ 1,706,981       217,080		\$		\$	
Net assets before spent deferred capital contributions\$ 3,396,193\$ 3,370,635Spent deferred capital contributions (Note 11)\$ 1,414,016\$ 1,446,574Net assets (Note 13)\$ 1,982,177\$ 1,924,061Net assets is comprised of: Accumulated surplus Accumulated remeasurement gains\$ 1,780,979 201,198\$ 1,706,981 217,080	Tangible capital assets (Note 7)				
Spent deferred capital contributions (Note 11)\$ 1,414,016\$ 1,446,574Net assets (Note 13)\$ 1,982,177\$ 1,924,061Net assets is comprised of: Accumulated surplus Accumulated remeasurement gains\$ 1,780,979 201,198\$ 1,706,981 217,080		\$	2,168,980	\$	2,177,991
Net assets (Note 13)         \$ 1,982,177         \$ 1,924,061           Net assets is comprised of:	Net assets before spent deferred capital contributions	\$	3,396,193	\$	3,370,635
Net assets (Note 13)         \$ 1,982,177         \$ 1,924,061           Net assets is comprised of:					
Net assets (Note 13)         \$ 1,982,177         \$ 1,924,061           Net assets is comprised of:	Spent deferred capital contributions (Note 11)	\$	1 414 016	\$	1 446 574
Net assets is comprised of: Accumulated surplus\$ 1,780,979\$ 1,706,981Accumulated remeasurement gains201,198217,080		Ψ	1,414,010	Ψ	1,440,074
Net assets is comprised of: Accumulated surplus\$ 1,780,979\$ 1,706,981Accumulated remeasurement gains201,198217,080	Net assets (Note 13)	\$	1.982.177	\$	1.924.061
Accumulated surplus         \$ 1,780,979         \$ 1,706,981           Accumulated remeasurement gains         201,198         217,080		т	-,,-	Ŧ	·,·,- • ·
Accumulated surplus         \$ 1,780,979         \$ 1,706,981           Accumulated remeasurement gains         201,198         217,080	Not assots is comprised of				
Accumulated remeasurement gains 201,198 217,080	-	¢	4 700 070	¢	1 706 004
		Φ		ф	
	Accumulated remeasurement gains				
<b>\$ 1,982,177 \$</b> 1,924,061		\$	1,982,177	\$	1,924,061

Contingent assets and contractual rights (Note 14 and 16)

Contingent liabilities and contractual obligations (Note 15 and 17)

# Approved by the Board of Governors:

[Original signed by Mark Herman] Chair, Board of Governors [Original signed by Elaine Wong] Chair, Audit Committee



		2023 Budget (Note 18)		2023		2022 Restated Note 3
<b>D</b>						
Revenue	\$	580.919	¢	604 400	\$	609.275
Government of Alberta grants (Note 23) Federal and other government grants (Note 23)	φ	221,120	φ	601,490 204,329	Ф	200,020
Sales of services and products		119,795		204,329		109,808
Student tuition and fees		328,805		349,737		300,964
Donations and other grants		156,611		182,853		175,241
Investment income (Note 19)		74,154		80,666		72,818
Investment (loss) income from government business enterprise (Note 6)		-		(7,567)		973
	\$	1,481,404	\$	1,537,255	\$	1,469,099
Expense (Note 20)	1	, , , , ,		,,		, ,
Academic costs and institutional support	\$	881,527	\$	851,151	\$	845,266
Research		420,481		472,567		427,457
Special purpose and trust		67,800		69,728		68,232
Facilities operations and maintenance		72,251		80,208		70,865
Ancillary services		39,345		36,251		32,928
	\$	1,481,404	\$	1,509,905	\$	1,444,748
Annual operating surplus	\$	-	\$	27,350	\$	24,351
Endowment contributions and capitalized investment income						
Endowment contributions (Note 13)				37,441		8.987
Endowment capitalized investment income (Note 19)				9.207		27,567
			\$	46.648	\$	36.554
			Ŧ	,	Ť	
Annual surplus			\$	73,998	\$	60,905
Assessment to the simulation of some				4 700 004		4 0 4 0 0 7 0
Accumulated surplus, beginning of year			_	1,706,981	<b>^</b>	1,646,076
Accumulated surplus, end of year (Note 13)			\$	1,780,979	\$	1,706,981

# CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS YEAR ENDED MARCH 31, 2023 (in thousands)



	2023 Budget (Note 18)		2023		2022 Restated Note 3
Annual surplus Acquisition of tangible capital assets Proceeds from sale of tangible capital assets Amortization of tangible capital assets Loss on disposal of tangible capital assets Increase in prepaid expenses Decrease in spent deferred capital contributions Decrease in accumulated remeasurement gains	\$ - (184,943) - 163,709 -	\$	73,998 (152,349) 262 158,523 4,345 (1,770) (32,558) (15,882)	\$	60,905 (192,238) 75 156,050 3,859 (1,104) (346) (19,416)
Increase in net financial assets Net financial assets, beginning of year		\$ \$	34,569 1,192,644	\$ \$	7,785
Net financial assets, end of year		\$	1,227,213	\$	1,192,644



		2023	2022
Accumulated remeasurement gains, beginning of year	¢	217 080	\$ 236,496
Unrealized gains (losses) attributable to: Foreign exchange	\$	217,080 409	\$ 230,498 1,204
Quoted in active market financial instruments Portfolio investments - non-endowments Portfolio investments - restricted for endowments		(1,644) (437)	2,557 439
Designated fair value financial instruments Portfolio investments - non-endowments Portfolio investments - restricted for endowments Utility price hedges		(14,361) (5,552) 3,358	(35,853) 24,034 2,213
Amounts reclassified to consolidated statement of operations: Foreign exchange		(1,204)	397
Quoted in active market financial instruments Portfolio investments - non-endowments Portfolio investments - restricted for endowments		(249) (164)	- (220)
Designated fair value financial instruments Portfolio investments - non-endowments Portfolio investments - restricted for endowments Utility price hedges		19,275 (13,729) (1,584)	4,903 (17,943) (1,147)
Change in accumulated remeasurement gains	\$	(15,882)	\$ (19,416)
Accumulated remeasurement gains, end of year (Note 13)	\$	201,198	\$ 217,080
Accumulated remeasurement gains (losses) is comprised of:			
Foreign exchange	\$	409	\$ 1,204
Portfolio investments - non-endowments		(4,978)	(7,999)
Portfolio investments - restricted for endowments		201,574	221,456
Utility price hedges		4,193	2,419
	\$	201,198	\$ 217,080



		2023		2022 Restated Note 3
Operating transactions	•	70.000	¢	00.005
Annual surplus Add (deduct) non-cash items:	\$	73,998	\$	60,905
Amortization of tangible capital assets		158,523		156,050
Loss (gain) on sale of portfolio investments		5,379		(23,067)
Loss on sale of tangible capital assets		4,345		3,859
Capital gifts in-kind received		(14,398)		(7)
Expended capital contributions recognized as revenue		(99,114)		(96,708)
Decrease (increase) in investment in government business enterprises		7,568		(973)
Decrease in employee future benefit liabilities		(10,895)		(1,121)
Change in non-cash items	\$	51,408	\$	38,033
Increase in accounts receivable, less change in utility price hedges		(18,450)		(12,569)
Increase in prepaid expenses		(1,770)		(1,104)
(Increase) decrease in inventories held for sale, less in-kind donations		(594)		306
Decrease in accounts payable and accrued liabilities		(5,632)		(19,031)
Increase in deferred revenue, less in-kind donations		66,589		62,771
Decrease in asset retirement obligations		(1,734)		(3,933)
Cash provided by operating transactions	\$	163,815	\$	125,378
Capital transactions				
Acquisition of tangible capital assets less gift in-kind	\$	(140,124)	¢	(189,725)
Proceeds on sale of tangible capital assets	Ψ	262	Ψ	75
Cash applied to capital transactions	\$	(139,862)	\$	(189,650)
	Ŧ	(100,002)	-	(100,000)
Investing transactions				
Purchases of portfolio investments	\$	(297,497)	\$	(60,206)
Proceeds on sale of portfolio investments	•	51,500	<b>^</b>	13,915
Cash applied to investing transactions	\$	(245,997)	\$	(46,291)
Financing transactions				
Debt - repayment	\$	(7,203)	\$	(6,370)
Debt - new financing	Ŧ	64	•	17,883
Increase in spent deferred capital, less expended capital contributions recognized as				,
revenue, less in-kind donations		64,180		93,874
Cash provided by financing transactions	\$	57,041	\$	105,387
Decrease in cash	\$	(165,003)	\$	(5,176)
Cash, beginning of year	\$	247,779	\$	252,955
	Ψ	2-1,170	Ψ	202,000
Cash, end of year	\$	82,776	\$	247,779



# 1. Authority and purpose

The Governors of the University of Calgary is a corporation that manages and operates the University of Calgary ("the University") under the *Post-secondary Learning Act* (Alberta). All members of the Board of Governors are appointed by either the Lieutenant Governor in Council or the Minister of Advanced Education, with the exception of the Chancellor and President, who are *ex officio* members. Under the *Post-secondary Learning Act*, the University is a comprehensive academic and research university offering undergraduate and graduate degree programs as well as a full range of continuing education programs and activities. The University is a registered charity, and under section 149 of the *Income Tax Act* (Canada), is exempt from the payment of income tax. This tax exemption does not extend to its wholly-owned subsidiaries, University Technologies Group, University of Calgary Properties Group Ltd., University District Trust, and University Innovation Quarter Trust.

# 2. Summary of significant accounting policies and reporting practices

# (a) General – Canadian Public Sector Accounting Standards and use of estimates

These consolidated financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards ("PSAS").

The measurement of certain assets and liabilities, revenues and expenses is contingent upon future events; therefore, the preparation of these consolidated financial statements requires the use of estimates, which may vary from actual results. Management uses judgment to determine such estimates. Amortization of tangible capital assets, asset retirement obligations, recognition of deferred revenue related to restricted grants and donations, determining the fair value of in-kind donations, and employee future benefit liabilities are the most significant items based on estimates. In management's opinion, the resulting estimates are within reasonable limits of materiality and are in accordance with the significant accounting policies summarized below. These significant accounting policies are presented to assist the reader in evaluating these consolidated financial statements and, together with the following notes, should be considered an integral part of the consolidated financial statements.

# (b) Valuation of financial assets and liabilities

The University's financial assets and liabilities are measured as follows:

Financial statement component	Measurement
Cash	Cost
Portfolio investments	Fair value
Inventories held for sale	Lower of cost or net realizable value
Accounts receivable	Lower of cost or net recoverable value
Utility price hedge	Fair value
Accounts payable and accrued liabilities	Cost
Asset retirement obligations	Cost
Debt	Amortized cost

Unrealized gains and losses from changes in the fair value of financial assets and liabilities are recognized in the consolidated statement of remeasurement gains and losses. When the restricted nature of a financial instrument and any related changes in fair value create a liability, unrealized gains and losses are recognized as deferred revenue.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the consolidated statement of operations. A write-down of a portfolio investment to reflect a loss in value that is other than temporary is not reversed for a subsequent increase in value.



## (b) Valuation of financial assets and liabilities (Continued)

For financial assets and liabilities measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense. Transaction costs are a component of cost for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value. Investment management fees are expensed as incurred. The purchase and sale of portfolio investments are accounted for using trade-date accounting.

The University does not use foreign currency contracts or any other type of derivative financial instruments for trading or speculative purposes. The University uses utility price hedges to reduce exposure to fluctuations in utility prices. Utility price hedges are initially recognized at fair value on inception and are subsequently measured at fair value. Fair value is calculated by comparing the contracted hedge prices to the wholesale forward market for comparative time periods.

Management evaluates contractual obligations for the existence of embedded derivatives and elects to either designate the entire contract for fair value measurement or separately measure the value of the derivative component when characteristics of the derivative are not closely related to the economic characteristics and risks of the contract itself. Contracts to buy or sell non-financial items for the University's normal purchase, sale or usage requirements are not recognized as financial assets or liabilities. The University does not have any embedded derivatives.

# (c) Revenue recognition

All revenue is reported on the accrual basis of accounting. Cash received for which goods or services have not been provided is recognized as deferred revenue.

#### Government grants, non-government grants and donations

Government transfers are referred to as government grants.

Restricted grants and donations are recognized as deferred revenue if the terms for use, or the terms along with the University's actions and communications as to the use, create a liability. These grants and donations are recognized as revenue as the terms are met. If the grants and donations are used to acquire or construct tangible capital assets, revenue will be recognized over the useful life of the tangible capital asset.

Government grants without terms for the use of the grant are recognized as revenue when the University is eligible to receive the funds. Unrestricted non-government grants and donations are recognized as revenue in the year received or in the year the funds are committed to the University if the amount can be reasonably estimated and collection is reasonably assured.

In-kind donations of services, materials, and tangible capital assets are recognized at fair value when such value can reasonably be determined. Transfers of tangible capital assets from related parties are recorded at the carrying value.

# Grants and donations related to land

Grants and donations for the purchase of land are recognized as deferred revenue when received and recognized as revenue when the land is purchased. An in-kind grant or donation of land is recognized as revenue or endowment contribution at the fair value of the land when a fair value can be reasonably determined. When the fair value cannot reasonably be determined, the in-kind grant or donation is recorded at nominal value.

### Investment income

Investment income includes dividends, interest income, and realized gains or losses on the sale of portfolio investments. Unrealized gains and losses on investments from unrestricted grants, unrestricted donations, and endowments are recognized in the accumulated remeasurement gains and losses until settlement. Once realized, these gains and losses are recognized as revenue or expense in the consolidated statement of operations. Investment income from restricted grants and donations is recognized as deferred revenue when the terms for use create a liability, and is recognized as revenue in the consolidated statement of operations are met.

Realized investment income allocated to endowment balances for the preservation of endowment capital purchasing power is recognized in the statement of operations as a component of endowment contributions and capitalized investment income.



# (c) Revenue recognition (Continued)

## **Endowment contributions**

Endowment contributions consist of externally restricted donations received by the University, the principal of which is required to be maintained intact in perpetuity.

Investment income earned on endowments must be used in accordance with the various purposes established by the donors or the Board of Governors. Benefactors as well as University's policy stipulate that the economic value of the endowments must be protected by limiting the amount of income that may be expended and reinvesting unexpended income.

Under the *Post-secondary Learning Act*, the University has the authority to alter the terms and conditions of endowments to enable:

- income earned by the endowment to be withheld from distribution to avoid fluctuations in the amounts distributed and generally to regulate the distribution of income earned by the endowment.
- encroachment on the capital of the endowment to avoid fluctuations in the amounts distributed and generally to regulate the distribution of income earned by the endowment if, in the opinion of the Board of Governors, the encroachment benefits the University and does not impair the long-term value of the fund.

In any year, if the investment income earned on endowments is insufficient to fund the spending allocation, the spending allocation is funded from the cumulative capitalized investment income. However, for individual endowment funds without sufficient cumulative capitalized income, endowment principal is used in that year. This amount is expected to be recovered by future investment income.

Endowment contributions and associated investment income allocated for the preservation of endowment capital purchasing power are recognized in the Consolidated Statement of Operations in the period in which they are received.

# (d) Inventories held for sale

Inventories held for sale is valued at the lower of cost and expected net realizable value and is determined using the weighted average method. In-kind assets held for sale is valued at fair market value, at the time of the donation, when the fair value can be reasonably determined.

# (e) Tangible capital assets

Tangible capital assets are recorded at cost, which include amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the asset, and costs associated with asset retirement obligations. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset. Work-in-progress, which includes facilities and improvement projects and development of information systems, is not amortized until after the project is complete and the asset is in service. Assets or disposal groups that are classified as held-for-sale are measured at the lower of carrying amount and fair value less costs to sell.

Leases of tangible capital assets which transfer substantially all the benefits and risks of ownership are accounted for as leased tangible capital assets. Capital lease liabilities are recognized at the present value of the future minimum lease payments at the inception of the lease, excluding executor costs. The discount rate used to determine the present value of the lease payments is the lower of the University's rate for incremental borrowing or the interest rate implicit in the lease.



# (e) Tangible capital assets (Continued)

The cost, less residual value, of the tangible capital assets, excluding land, is amortized on a straight line basis over their estimated useful lives as follows:

Buildings	20-40 years
Furnishings, equipment and systems	3-10 years
Learning resources	10 years

Tangible capital asset write-downs are recorded when conditions indicate they no longer contribute to the University's ability to provide services, or when the value of future economic benefits associated with the capital assets are less than their net book value. The net write-downs are recognized as expense in the consolidated statement of operations. Intangible assets, works of art, historical treasures and collections are expensed when acquired and not recognized as tangible capital assets because a reasonable estimate of the future benefits associated with such property cannot be made.

# (f) Foreign currency translation

Transaction amounts denominated in foreign currencies are translated into their Canadian dollar equivalents at exchange rates prevailing at the transaction dates. Carrying values of monetary assets and liabilities and non-monetary items included in the fair value category reflect the exchange rates at the consolidated statement of financial position date. Unrealized foreign exchange gains and losses are recognized in the consolidated statement of remeasurement gains and losses.

In the period of settlement, foreign exchange gains and losses are reclassified to the consolidated statement of operations, and the cumulative amount of remeasurement gains and losses is reversed in the consolidated statement of remeasurement gains and losses.

# (g) Employee future benefits

#### Pension

The University participates with other employers in the Universities Academic Pension Plan (UAPP) and the Public Service Pension Plan (PSPP). These pension plans are multi-employer defined benefit pension plans that provide pensions for the University's participating employees based on years of service and earnings.

Pension expense for the UAPP is actuarially determined using the projected benefit method prorated on service and is allocated to each participant based on their respective percentage of pensionable earnings. Actuarial gains or losses on the accrued benefit obligation are amortized over the expected average remaining service life.

The University does not have sufficient plan information on the PSPP to follow the standards for defined benefit accounting, and therefore follows the standards for defined contribution accounting. Accordingly, pension expense recorded for the PSPP is comprised of employer contributions to the plan that are required for its employees during the year, which are calculated based on actuarially predetermined amounts that are expected to provide the plan's future benefits.

#### Long-term disability (LTD)

The cost of providing non-vesting and non-accumulating employee future benefits for compensated absences under the University's long-term disability plans is charged to expense in full when the event occurs which obligates the University to provide the benefits. The cost of these benefits is actuarially determined using the accumulated benefit method, a market interest rate and administration's best estimate of the retirement ages of employees, expected health care costs and the period of employee disability. Actuarial gains or losses on the accrued benefit obligation are amortized over the average expected period the benefits will be paid.

## Supplementary retirement plan (SRP)

The expense for the defined benefit SRP is actuarially determined using the projected benefit method prorated on service. Actuarial gains or losses on the accrued benefit obligation are amortized over the expected service lifetime for each plan participant.



# (h) Investment in government nonprofit organization, other government organization, and partnerships

The consolidated financial statements reflect the assets, liabilities, revenues, and expenses of organizations which are controlled by the University. The following organizations are consolidated in these financial statements. Inter-organizational transactions, balances and activities have been eliminated upon consolidation.

- Arctic Institute of North America, a nonprofit organization controlled by the University, operates under the authority of the Act of the Federal Parliament (910 George VI, Chapter 45) to initiate, encourage and support northern research and to advance the study of arctic conditions.
- University Technologies Group, a group of entities operating to facilitate the transfer of intellectual property from the University to private business, thereby commercializing the scientific innovations of University researchers.
- University of Calgary Properties Group Ltd. ("UCPG"), is the sole trustee of University District Trust ("UDT") and University Innovation Quarter Trust ("UIQT").
- University Innovation Quarter Trust ("UIQT"), a trust created to operate, manage, and develop University Innovation Quarter lands (previously named University Research Park) to support an innovation ecosystem on behalf of the University.

Proportionate consolidation is used to record the University's share of Western Canadian Universities Marine Sciences Society ("WCUMSS") (20% interest), a partnership with five other universities to provide research infrastructure in the marine sciences for its member universities and the worldwide scientific community. All partnership inter-entity accounts and transactions between WCUMSS and the University are eliminated upon consolidation. This partnership is not material to the University's consolidated financial statements; therefore, separate condensed financial information is not presented.

During the fiscal year ended March 31, 2022, the Tri-University Meson Facility ("TRIUMF"), of which the University had a 7.14% interest, ceased being a partnership and incorporated as a not-for-profit organization. The University does not control nor have shared control over the newly created not-for-profit organization TRIUMF Inc. and its financial results are not included in these consolidated financial statements.

# (i) Investment in government business enterprise

Government business enterprises ("GBE"), owned or controlled by the University but not dependent on the University for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the accounting policies of the GBE are not adjusted to conform to those of the University. Thus, the University's investment in the entity is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. The University's wholly-owned entity accounted for by the modified equity basis is University District Trust ("UDT").

# (j) Funds and reserves

Certain amounts, as approved by the Board of Governors, are set aside in accumulated surplus for future operating and capital purposes. Transfers to / from funds and reserves are an adjustment to the respective fund when approved.

# (k) Liability for contaminated sites

Contaminated sites are a result of contamination of a chemical, organic or radioactive material or live organism that exceeds an environmental standard, being introduced into soil, water or sediment. It does not include airborne contaminants. The University recognizes a liability for remediation of contaminated sites when the following criteria have been met:

- an environmental standard exists;
- there is evidence that contamination exceeds an environmental standard;
- the University is directly responsible or accepts responsibility for the contamination;
- it is expected that future economic benefits will be given up; and;
- a reasonable estimate of the amount can be made.



# (k) Liability for Contaminated Sites (Continued)

A liability for a contaminated site may arise from operations that are either considered in productive use or no longer in productive use when environmental standards are exceeded. It will also arise when an unexpected event occurs resulting in contamination that exceeds and environmental standards.

When an environmental standard does not exist or contamination does not exceed an environmental standard, a liability for remediation of a site is recognized by the University when the following criteria have been met:

- the University has a duty or responsibility to others, leaving little or no discretion to avoid the obligation;
- the duty or responsibility to others entails settlement by future transfer or use of assets, or a provision of services at a specified or determinable date, or on demand; and,
- the transaction or events obligating the University have already occurred.

# (I) Asset retirement obligations

Asset retirement obligations are legal obligations associated with the retirement of a tangible capital assets. Asset retirement activities include all activities relating to an asset retirement obligation. These may include, but are not limited to:

- decommissioning or dismantling a tangible capital asset that was acquired, constructed or developed;
- remediation of contamination of a tangible capital asset created by its normal use;
- post-retirement activities such as monitoring; and
- constructing other tangible capital assets to perform post-retirement activities.

A liability for an asset retirement obligation is recognized when, as at the financial reporting date, all the following criteria are met:

- (a) there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- (b) the past transaction or event giving rise to the liability has occurred;
- (c) it is expected that future economic benefits will be given up; and
- (d) a reasonable estimate of the amount can be made.

When a liability for asset retirement obligation is recognized, asset retirement costs related to recognized tangible capital assets in productive use are capitalized by increasing the carrying amount of the related asset and are amortized over the estimated useful life of the underlying tangible capital asset. Asset retirement costs related to unrecognized tangible capital assets and those not in productive use are expensed.

The asset retirement obligation is measured at the current estimated cost to settle or otherwise extinguish the liability.

## (m) Expense by function

The University uses the following function categories on its consolidated statement of operations:

# Academic costs and institutional support

Academic costs and institutional support includes expenses relating to activities directly and indirectly supporting innovative learning, programming, and teaching as well as administration and governance functions of the University.

#### Research

Research expenses relate primarily to activity funded by externally sponsored research funds intended for specific research purposes as well as internal funds designated for research related spending.

# Special purpose and trust

Special purpose and trust is comprised of expenses relating to externally restricted funding for non-research related activities including scholarships and community service.



# (m) Expense by function (Continued)

# Facilities operations and maintenance

Facilities operations and maintenance function includes centralized management and maintenance of grounds and facilities, and buildings. Examples include utilities, facilities administration, building maintenance, custodial services, landscaping and grounds keeping, and major repairs and renovations.

# Ancillary services

Ancillary expenses relate to secondary services available to students, faculty, and staff. Services include on campus residence, food services, university bookstores, parking, and conference services.

# (n) Future changes in accounting standards

In November 2018, Public Sector Accounting Board ("PSAB") issued PSAS 3400 Revenue. This accounting standard has been deferred by PSAB, and is effective for fiscal years starting on or after April 1, 2023. Revenue provides guidance on how to account for and report on revenue, specifically addressing revenue arising from exchange transactions and unilateral transactions.

In November 2020, PSAB issued PSG-8 Purchased intangibles. This accounting guideline is effective for fiscal years starting on or after April 1, 2023. Purchased intangibles provides guidance on how to recognize intangibles as non-financial assets.

Management has not yet adopted these standards, and is currently assessing the impact on the consolidated financial statements.

# 3. Changes in accounting policies

Effective April 1, 2022, the University adopted the new accounting standard PSAS 3280 Asset Retirement Obligations and applied the standard using the modified retroactive approach with restatement of prior year comparative information.

At the beginning of the fiscal year in which PSAS 3280 was in effect, the University recognized the following to conform to the new standard:

- I. asset retirement obligations;
- II. asset retirement cost capitalized as an increase to the carrying amount of the related tangible capital assets in productive use;
- III. accumulated amortization on the capitalized cost; and
- IV. adjustment to the opening balance of the accumulated surplus.

Amounts are measured using information and assumptions that are current at the beginning of the fiscal year in which the standard is in effect. The amount recognized as an asset retirement cost is determined as of the date the asset retirement obligation was incurred. Accumulated amortization is measured for the period from the date the liability would have been recognized had the provisions of this standard been in effect to the date as of which this standard is first applied.



# 3. Changes in accounting policies (Continued)

The impact of adopting PSAS 3280 on the prior year financial statements is noted in the table below:

	March 3 <sup>4</sup> 2022	́ P	doption of SAS 3280	March 31, 2022		
Impacts of Adoption of New Accounting Standard	Previous reported	•	(ARO)	As R	estated	
Increase (decrease) in: Consolidated Statement of Operations						
Expense: Academic costs and institutional support	\$ 843,3	33 \$	1,933	\$8	345,266	
Total expenses	1,442,8	815	1,933	1,4	144,748	
Annual operating surplus	26,2	284	(1,933)		24,351	
Annual surplus	62,8	338	(1,933)		60,905	
Accumulated surplus, beginning of year	1,701,5	513	(55,437)	1,6	646,076	
Accumulated surplus, end of year	1,764,3	851	(57,370)	1,7	706,981	
Consolidated Statement of Financial Position						
Liability: Asset retirement obligations	\$	- \$	76,516	\$	76,516	
Net financial assets excluding portfolio investments restricted for endowments	106,2	298	(76,516)		29,782	
Net financial assets	1,269,1	60	(76,516)	1,1	192,644	
Non-financial asset: Tangible capital assets	2,142,8	320	19,146	2,1	161,966	
Net assets before spent deferred capital contributions	3,428,0	05	(57,370)	3,3	370,635	
Net assets	1,981,4	31	(57,370)	1,9	924,061	
Consolidated Statement of Change in Net Financial Assets						
Annual surplus	\$ 62,8	38 \$	(1,933)	\$	60,905	
Acquisition of tangible capital assets	(192,2	220)	(18)	(1	192,238	
Amortization of tangible capital assets	154,1	17	1,933	1	156,050	
(Gain) loss on sale of tangible capital assets		(74)	3,933		3,859	
Increase in net financial assets	3,8	370	3,915		7,785	
Net financial assets, beginning of year	1,265,2	290	(80,431)	1,1	184,859	
Net financial assets, end of year	1,269,1	60	(76,516)	1,1	192,644	
Consolidated Statement of Cash Flow						
Annual surplus	\$ 62,8	338 \$	(1,933)	\$	60,905	
Amortization of tangible capital assets	154,1	17	1,933	1	156,050	
(Gain) loss on sale of tangible capital assets		(74)	3,933		3,859	
Change in non-cash items	32,1	67	5,866		38,033	
Decrease in asset retirement obligations		-	(3,933)		(3,933	



# 4. Portfolio investments

	2023	2023			<b>2023</b> 2		
Portfolio investments - non-endowment Portfolio investments - restricted for endowments	\$ 1,142,526 1,176,378	\$	933,080 1,162,862				
	\$ 2,318,904	\$	2,095,942				

The composition of portfolio investments measured at fair value is as follows:

	2023								
	Level 1		Level 2	Level 3		Total			
Fixed income									
Canadian government and corporate	\$-	\$	530,579	\$-	\$	530,579			
Foreign government and corporate	-		27,142	-		27,142			
Pooled investments funds	-		206,094	-		206,094			
Pooled canadian mortgages	-		311,598	-		311,598			
Equities									
Canadian equities	9,169		-	-		9,169			
Foreign equities	2,249		-	-		2,249			
Pooled investments funds	-		936,567	-		936,567			
Other									
Cash and money market funds	35,964		-	-		35,964			
Pooled hedge funds	-		128,136	-		128,136			
Private equity	-		-	41,977		41,977			
Infrastructure	-		-	38,357		38,357			
Private credit	-		-	51,072		51,072			
	\$ 47,382	\$	2,140,116	\$ 131,406	\$	2,318,904			

		2022						
	Lev	el 1		Level 2	Le	vel 3		Total
Fixed income								
Canadian government and corporate	\$	-	\$	556,109	\$	-	\$	556,109
Foreign government and corporate		-		24,420	·	-	·	24,420
Pooled investments funds		-		108,833		-		108,833
Pooled canadian mortgages		-		305,968		-		305,968
Equities								
Canadian equities		9,007		-		-		9,007
Foreign equities		2,780		-		-		2,780
Pooled investments funds		-		951,694		-		951,694
Other								
Cash and money market funds		4,961		-		-		4,961
Pooled hedge funds		-		80,530		-		80,530
Private equity		-		-		27,891		27,891
Infrastructure		-		-		23,749		23,749
	\$	16,748	\$	2,027,554	\$	51,640	\$	2,095,942



# 4. Portfolio investments (Continued)

The tables above provide an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into levels 1 to 3 based on the degree to which the fair value is observable:

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets.

Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the assets, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 fair value measurements are those derived from valuation techniques that include inputs for the assets that are not based on observable market data (unobservable inputs).

The following table provides reconciliation of the changes in fair value of Level 3 investments:

	2023	2022
Balance, beginning of year Unrealized gains Purchases	\$ 51,640 5,489 74,277	\$ 22,080 6,954 22,606
Balance, end of year	\$ 131,406	\$ 51,640

# 5. Financial risk management

# Market price risk

The University is exposed to market price risk, the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security, its issuer or general market factors affecting all securities. To manage this risk, the University has established an investment policy with a target asset mix that is diversified by asset class with individual issuer limits and is designed to achieve a long-term rate of return with an acceptable level of risk.

The following details the University's portfolio sensitivity to a 9.8% increase or decrease in the market prices. The sensitivity rate is determined using the historical annualized standard deviation for the portfolio investments over a four year period. At March 31, 2023, if market prices had a 9.8% (2022 - 11.1%) increase or decrease with all other variables held constant, the increase or decrease in accumulated remeasurement gains and losses, unrestricted net assets, and endowment net assets for the year would have totalled \$223,462 (2022 - \$232,001).

The University's management of market price risk has not changed from the prior year.

#### Foreign currency risk

Foreign currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchanges rates. The University is exposed to foreign currency risk on investments that are denominated in foreign currencies.

The impact of a change in value of foreign currency portfolio investments is as follows:

	Fair Value	2.5% decrease	1.0% decrease	1.0% increase	2.5% increase
United States \$	894,428 \$	872,067 \$	885,484 \$	903,372 \$	916,789

The University has a contract with the Qatari government to operate a campus in Qatar. Expenses incurred are recovered from the government of Qatar and claims are adjusted to reflect currency fluctuations, thus reducing exchange risk exposure to the University.



# 5. Financial risk management (Continued)

# Credit risk

The University is exposed to credit risk on investments arising from the potential failure of a counterparty, debtor or issuer to honour its contractual obligations. To manage this risk, the University invests predominantly in investment grade issuers as guided by the University's Investment policy. The credit risk from accounts receivable is relatively low as the majority of balances are due from government agencies and corporate sponsors. Credit risk from tuition is managed through restricted enrolment activities for students with delinquent balances and maintaining standard collection procedures. Given the nature of the University's accounts receivable balances, and current economic outlook, management has assessed the impact to credit risk as low.

The credit rating for Canadian government and corporate bonds held is as follows:

Credit Rating	2023	2022
AAA	41.23 %	37.37 %
AA	13.41 %	17.69 %
A	26.12 %	31.52 %
BBB	19.24 %	13.42 %
	100.00 %	100.00 %

# Liquidity risk

Liquidity risk is the risk that the University will encounter difficultly in meeting obligations associated with its financial liabilities. The University maintains a line of credit designed to ensure availability of funds to meet current and forecasted financial requirements as cost effectively as possible. The University believes, based on its assessment of future cash flows, it will have access to sufficient capital through internally generated cash flows, external sources and the undrawn short-term line of credit to meet current spending forecasts. At March 31, 2023, the University has committed borrowing facilities of \$18,750 (2022 - \$18,750), none of which has been drawn.

# Interest rate risk

Interest rate risk is the risk that future cash flows or fair values will fluctuate due to the volatility of market interest rates. The University is exposed to this risk on its interest bearing assets and bonds. Bonds are affected indirectly as they are subject to fluctuations in market values. Bonds are currently invested at the shorter end of the yield curve to reduce market value volatility. Interest risk on the University's debt is managed through fixed-rate agreements with the Department of Treasury Board and Finance as described in Note 9. If interest rates increased by 1% and all other variables are held constant, the potential loss in fair value on bonds and mortgage funds to the University would be \$35,149 (2022 - \$31,793).

The terms to maturity of interest-bearing securities held by the University are as follows:

Asset class	< 1 year	1 - 5 years	> 5 years	Average effective market yield
Money market funds	100.00 %	-	-	3.33 %
Government and corporate bonds	15.36 %	63.95 %	20.69 %	4.90 %
Canadian mortgage fund	22.68 %	55.21 %	22.11 %	5.89 %



(7,567) \$

\$

973

# 6. Investment in government business enterprise

Net (loss) income

The University District Trust ("UDT") subleases land to developers for the commercialization of residential and commercial development. The University is the beneficiary of UDT and will receive distributions from the trust once leases are in place with developers and net proceeds are available.

The following table provides condensed supplementary financial information for the investment in government business enterprise owned by the University.

Statement of Financial Position:	Decer	nber 31, 2022	Dec	ember 31, 2021
Assets Cash Accounts receivable Deposit Prepaid expenses Investments Capital assets Development costs	\$	1,282 3,146 4,810 105 125,543 1,467 48,777		2,267 1,492 222 243 118,402 1,682 46,359
	\$	185,130	\$	170,667
Liabilities Accounts payable and accrued liabilities Land lease payable Deferred revenue Promissory note Long-term debt Bank loan Cost to complete	\$	7,084 19,357 41 3,750 118,589 37,791 9,801	\$	11,216 18,159 1,263 3,750 132,737 - 7,257
	\$	196,413	\$	174,382
<b>Equity</b> Deficit	\$	(11,283)	\$	(3,715)
	\$	185,130	\$	170,667
Statement of Operations:	Decer	nber 31, 2022	Dec	ember 31, 2021
Rental revenue	\$	7,397	\$	4,085
Rental operating expenses	\$	<u>3,693</u> 3,704	\$	1,599 2,486
Land lease revenue Cost of land lease	\$	8,210 5,211	\$	12,615 7,313
	\$	2,999	\$	5,302
Expenses	\$	14,270	\$	6,815



# 7. Tangible capital assets

	2023								2022
	Buildings	Fι	urnishings,	I	Learning		Land	Total	Total
		equi	pment and	re	sources				
			systems						
	Restated		Restated						Restated
	Note 3		Note 3						Note 3
Cost									
Beginning of year	\$ 3,283,043	\$	634,891	\$	268.829	\$	47,913	\$ 4,234,676	\$4,047,454
Acquisitions	88,068		46,140	•	8,741	•	9,400	152,349	192,238
Disposals	(7,310		(5,742)		-		-	(13,052)	(5,016)
	\$ 3,363,801	\$	675,289	\$	277,570	\$	57,313	\$ 4,373,973	\$4,234,676
Accumulated amortization									
Beginning of year	\$ 1,352,990	\$	494,553	\$	225,167	\$	-	\$ 2,072,710	\$ 1,918,332
Amortization expense	101,406	-	48,354		8,763		-	158,523	156,050
Disposals	(2,706	)	(5,739)		-		-	(8,445)	(1,672)
	\$ 1,451,690	\$	537,168	\$	233,930	\$	-	\$ 2,222,788	\$2,072,710
Net book value at March 31, 2023	\$ 1,912,111	\$	138,121	\$	43,640	\$	57,313	\$ 2,151,185	\$ 2,161,966
Net book value as at March 31, 2022 <i>Restated Note</i> 3	\$ 1,930,053	\$	140,338	\$	43,662	\$	47,913	\$ 2,161,966	

Tangible capital assets include work-in-progress at March 31, 2023 totaling \$72,064 (2022 - \$207,615) comprised of buildings \$58,602 (2022 - \$196,057) and furnishings, equipment and systems \$13,462 (2022 - \$11,558). Work-in-progress is not amortized as the assets are not available for use.

Acquisitions during the year included in-kind contributions (such as land, building, learning resources, equipment and software) in the amount of \$12,225 (2022 - \$2,495).

# 8. Employee future benefit liabilities

Employee future benefit liabilities are comprised of the following:

	2023	2022
Universities Academic Pension Plan	\$ 78,523	\$ 89,767
Long-term disability	4,044	4,126
Administrative leave (Note 24)	286	328
Supplementary retirement plan	14,072	13,599
	\$ 96,925	\$ 107,820

# (a) Defined benefit plans accounted for on a defined benefit basis

# UAPP

The UAPP is a multi-employer contributory joint defined benefit pension plan for academic and professional staff members. An actuarial valuation of the UAPP was carried out as at December 31, 2020 and was then extrapolated to March 31, 2023, resulting in a UAPP deficit of \$249,943 (2022 - \$247,933) consisting of a pre-1992 deficit of \$802,039 (2022 - \$797,730) and a post-1991 surplus of \$552,096 (2022 - \$549,797). The University's portion of the UAPP pre-1992 deficit and post-1991 surplus has been allocated based on its percentage of the plan's total employer contributions for the year.



# 8. Employee future benefit liabilities (Continued)

The unfunded deficiency for service prior to January 1, 1992 is financed by additional contributions of 1.25% (2022 - 1.25%) of salaries by the Government of Alberta. Employees and employers equally share the balance of the contributions of 3.04% (2022 - 3.04%) of salaries until June 30, 2022 and 3.57% (2022 - 3.57%) of salaries thereafter until December 31, 2043 to eliminate the unfunded deficiency. The Government of Alberta's obligation for the future additional contributions was \$197,975 (2022 - \$226,028) at March 31, 2023. Any unfunded deficiency for service after December 31, 1991 is financed by special payments shared equally between employees and employers of 2.50% of pensionable earnings until June 30, 2022, then reducing to 0.00% of salaries thereafter (2022 - 2.50% of pensionable earnings until June 30, 2022, then reducing to 0.00% of salaries thereafter).

# SRP

The University provides non-contributory defined benefit supplementary retirement benefits to executives. An actuarial valuation of these benefits was carried out as at March 31, 2023.

The expenses and financial position of these defined benefit plans are as follows:

	Ν	larc	h 31, 202	3		March 31, 2022				
	UAPP		ng-term ability <sup>(1)</sup>		SRP <sup>(1)</sup>		UAPP		_ong-term lisability <sup>(1)</sup>	SRP <sup>(1)</sup>
Expenses										
Current service cost Interest cost Amortization of net actuarial	\$ 41,546 1,139	\$	746 149	\$	468 426	\$	39,425 6,183	\$	788 \$ 93	375 342
(gain) loss	(7,456)		(514)		106		1,159		(621)	366
Total expenses	\$ 35,229	\$	381	\$	1,000	\$	46,767	\$	260 \$	1,083
Financial Position										
Accrued benefit obligation: Balance, beginning of year Current service cost Interest cost Benefits paid Actuarial (gain) loss	\$ 1,209,986 41,546 62,377 (56,890) (158,412)	\$	4,126 746 149 (463) (514)	\$	13,110 468 426 (527) (1,440)	\$	1,138,926 39,425 59,944 (51,159) 22,850	\$	4,294 \$ 788 93 (428) (621)	13,557 375 342 (503) (661)
Balance, end of year Plan assets	\$ 1,098,607 1,089,137	\$	4,044 -	\$	12,037 -	\$	1,209,986 1,205,962	\$	4,126 \$ -	13,110 -
Plan deficit	\$ (9,470)	\$	(4,044)	\$	(12,037)	\$	(4,024)	\$	(4,126) \$	(13,110)
Unamortized net actuarial gain	\$ (69,053)	\$	-	\$	(2,035)	\$	(85,743)	\$	- \$	(489)
Accrued benefit liability	\$ (78,523)	\$	(4,044)	\$	(14,072)	\$	(89,767)	\$	(4,126) \$	(13,599)

<sup>(1)</sup> The University plans to use its working capital to finance these future obligations.



The significant actuarial assumptions used to measure the accrued benefit obligation are as follows:

		March 31, 2023		March 31, 2022			
	UAPP	Long-term disability	SRP	UAPP	Long-term disability	SRP	
Accrued benefit obligation:							
Discount rate	6.30 %	4.30 %	4.40 %	5.10 %	3.20 %	3.20 %	
Long-term average compensation increase	3.00 %	n/a	2.00 %	3.00 %	n/a	2.00 %	
Benefit cost:							
Discount rate Long-term average	5.10 %	4.30 %	3.20 %	5.20 %	3.20 %	2.50 %	
compensation increase	3.00 %	n/a	2.00 %	3.00 %	n/a	2.00 %	
Alberta inflation Estimated average remaining	(Note 1)	n/a	(Note 2)	2.00 %	n/a	2.00 %	
service life	11.5 yrs	6.5 yrs	3 yrs	10.6 yrs	6.48 yrs	3 yrs	

Note 1: 3.5% for 2023, 2.5% for 2024 and 2025 and 2.0% per annum thereafter Note 2: 2.5% for 2024 and 2025; then 2.0% thereafter

# (b) Defined benefit plans accounted for on a defined contribution basis

# PSPP

PSPP is a multi-employer contributory defined benefit pension plan for support staff members. As the University does not have sufficient information to follow the accounting standards for defined benefit plans, PSPP is accounted for on a defined contribution basis. The pension expense recorded in these consolidated financial statements is \$19,704 (2022 - \$21,513).

An actuarial valuation of the PSPP was carried out as at December 31, 2021 and was then extrapolated to December 31, 2022. At December 31, 2022, the PSPP reported an actuarial surplus of \$4,258,721 (December 31, 2021 - \$4,588,479). For the year ended December 31, 2022 PSPP reported employer contributions of \$287,703 (2021 - \$310,371). For the 2022 calendar year, the University's employer contributions were \$20,232 (2021 - \$21,908).





# 9. Debt

Debt is measured at amortized cost and is comprised of the following:

best is measured at amonized cost and is complis		lie tring.	Interest			
C	Collateral	Maturity date	rate %	2023		2022
Debentures payable to the Department of Treasury	/ Roard and	Finance <sup>.</sup>				
Debenture for Cascade Hall	(1)	May 2025	6.25% <b>\$</b>	3,517	\$	4,553
Debenture for Residences	(1)	December 2038	3.90%	65,125	+	68,012
Debenture for International Residence House	(1)	June 2039	5.10%	21,447		22,260
Debenture for Phase VI Residence	(1)	March 2040	4.73%	44,330		45,997
Mortgage payable:				.,		,
Mortgage for University Innovation Quarter Tru	ust (2)	December 2026	3.28%	17,406		17,883
Alastair Ross Technology Centre				,		,
Bank loans payable:						
Demand loan for Western Canadian Universiti	es <sup>(3)</sup>	April 2026	3.49%	170		177
Marine Sciences Society		·				
Demand loan for Western Canadian Universiti	es <sup>(3)</sup>	June 2022	2.45%	-		69
Marine Sciences Society						
Demand loan for Western Canadian Universiti	es <sup>(3)</sup>	June 2027	5.15%	62		-
Marine Sciences Society						
			\$	152,057	\$	158,951
Obligations under capital leases			\$	343	\$	588
· ·			\$	152,400	\$	159,539

<sup>(1)</sup> General security agreement

<sup>(2)</sup> Secured by a demand collateral leasehold mortgage over UIQT's interest in all lands, in addition to a general security agreement

(3) None

Interest expense on debt recorded in these consolidated statements is \$6,503 (2022 - \$6,511) of which \$ nil (2022 - \$ nil) was capitalized. Principal and interest repayments are as follows:

	Principal	Interest	Total
2024	\$ 8,223 \$	6,502 \$	14,725
2025	8,124	6,170	14,294
2026	8,456	5,838	14,294
2027	7,431	5,491	12,922
2028	7,707	5,210	12,917
Thereafter	112,459	35,568	148,027
	\$ 152,400 \$	64,779 \$	217,179



744,362

# 10. Deferred revenue

		2	2023	
	Unspent exter restricted grant dona	-	Tuition and other fees	Total
Balance, beginning of year Grants, tuition and donations received Investment income Transfer to spent deferred capital contributions Recognized as revenue	573 48 (66	2,697 \$ ,325 ,833 ,556) ,173)	31,665 358,519 - - (358,342)	\$ 744,362 931,844 48,833 (66,556) (843,515)
	\$ 783	,126 \$	31,842	\$ 814,968
			2022	
	Unspent exte restricted grant don		Tuition and other fees	Total
Balance, beginning of year Grants, tuition and donations received Investment income Transfer to spent deferred capital contributions Recognized as revenue	555 42 (96	9,423 \$ 9,635 9,717 9,362) 9,716)	21,168 286,416 - - (275,919)	\$ 681,591 842,051 42,717 (96,362) (725,635)

# 11. Spent deferred capital contributions

Spent deferred capital contributions are comprised of externally restricted grants and donations spent on tangible capital acquisitions (not yet recognized as revenue).

\$

712,697 \$

31,665 \$

	2023	2022
Balance, beginning of year Transfer from unspent externally restricted grants and donations Expended capital contributions recognized as revenue	\$ 1,446,574 66,556 (99,114)	\$ 1,446,920 96,362 (96,708)
	\$ 1.414.016	\$ 1.446.574

# 12. Asset retirement obligations

	2023	2022 Restated Note 3
Balance, beginning of year	\$ 76,516	\$ 80,431
Liability incurred	-	18
Liability settled	(1,734)	-
Deconsolidation of partnership	-	(3,933)
	\$ 74,782	\$ 76,516



# 12. Asset retirement obligations (Continued)

Tangible capital assets with associated retirement obligations include buildings, equipment, and leasehold improvements. The University has asset retirement obligations to remove hazardous asbestos fibre containing materials from various buildings under its control totalling \$72,389 (2022 - \$74,123). Regulations require the University to handle and dispose of the asbestos in a prescribed manner when it is disturbed, such as when the building undergoes renovations or is demolished. Although timing of the asbestos removal is conditional on the building undergoing renovations or being demolished, regulations create an existing obligation for the University to remove the asbestos when asset retirement activities occur.

Asset retirement obligations are initially measured as of the later of acquisition or the date of legislation, based on management's best estimate of the amount required to retire tangible capital assets and subsequently re-measured taking into account any new information and the appropriateness of assumptions used. The estimate of the liability is based on existing agreements, contracts, previous experience, third party quotes, legislation and professional judgement. The University estimated the nature and extent of hazardous asbestos fibre containing materials in its buildings based on the building square footage affected, material quantities and various units rates of asbestos containing materials to remove and dispose of the hazardous materials. The University has measured asset retirement obligations related to asbestos at its current value due to the uncertainty about when the hazardous materials would be removed.

# 13. Net assets

			2023			2022
U	nrestricted	Investment in tangible capital assets <sup>(1)</sup>	Internall restricte	y Endowme d	nts Total	Total
		Restated			Restated	d Restated
		Note 3			Note 3	Note 3
Net assets, beginning of year	\$ 42,681	\$ 479,337	\$ 239,181	\$ 1,162,862	\$ 1,924,061	\$ 1,882,572
Annual operating surplus	27,350	-	-	-	27,350	24,35
Fransfer to internally restricted net of						
expenditures	(29,105)	-	29,105	-	-	-
Endowment						
New contributions	-	-	-	37,441	37,441	8,98
Capitalized investment income	-	-	-	9,207	9,207	27,56
langible capital assets						
Acquisition of capital assets	(23,442)	82,920	(59,478)	-	-	-
Amortization of capital assets	<b>`</b> 59,409	(59,409)	-	-	-	-
Debt repayment	(7,203)		-	-	-	-
Debt new financing	64	(64)	-	-	-	-
Decrease in asset retirement obligations	(1,734)		-	-	-	-
Change in accumulated remeasurement						
gains	4,000	-	-	(19,882)	(15,882)	(19,41
Net assets at March 31, 2023	\$ 72,020	\$ 511,721	\$ 208,808	\$ 1,189,628	\$ 1,982,177	\$ 1,924,06
Net assets is comprised of:						
Accumulated surplus	\$ 72,396	\$ 511,721	\$ 208,808	\$ 988.054	\$ 1,780,979	\$ 1,706,98
Accumulated remeasurement (losses) gain			φ 200,000 -	201,574	201,198	217,08
teoannaiatea remodoarement (103563) gain	s (576)	_		201,074	201,130	217,00
let assets at March 31, 2023	\$ 72,020	\$ 511,721	\$ 208,808	\$ 1,189,628	\$ 1,982,177	\$ 1.924.06

<sup>(1)</sup> The University's opening net assets invested in tangible capital assets have been reduced by the University's asset retirement obligations of \$57,370. A funding source for this obligation has not been determined.



# 13. Net assets (Continued)

## Endowments

During the year, the University received a legacy gift comprising of land, art, and coins valued at \$17,267. A portion of the legacy gift, in the amount of \$13,250, is recognized as endowment contributions. The land will be used for several years per a crop sharing agreement with the eventual expectation the land will be sold, while the art and coins are currently held for sale. All proceeds related to sale of the donated land, art, and coins will be allocated to the legacy gift.

#### Internally Restricted Net Assets

Internally restricted net assets represent amounts set aside by the University's Board of Governors for strategic initiatives to fund capital construction projects on campus. Those amounts are not available for other major capital purposes without the approval of the Board.

#### 14. Contingent assets

The University is a defendant in a number of legal proceedings arising in the normal course of business and has insurance to recover any possible legal settlement. The future receipt of these assets is dependent on the outcome of the contingent liability occurring. These contingent assets are not recorded in the consolidated financial statements.

#### 15. Contingent liabilities

The University is a defendant in a number of legal proceedings arising in the normal course of business. While the ultimate outcome and liability of these proceedings cannot be reasonably estimated at this time, the University believes that any settlement will not have a material adverse effect on the financial position or the results of operations of the University. For proceedings for which the outcome of these actions is not determinable as of March 31, 2023, no provision has been made in these financial statements for any liability that may result.

The University is one of 14 members of TRIUMF, Canada's particle accelerator centre. The Membership Agreement includes a Decommissioning Plan to render the lands to a greenfield site. Each member is equally responsible for any unfunded decommissioning costs in the event that TRIUMF terminates its operations. The University's estimated portion of the unfunded decommissioning costs cannot be reasonably estimated at this time. The liability is not recorded in the financial statements.

#### 16. Contractual rights

Contractual rights are rights of the University to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

Estimated amounts that will be received or receivable for each of the next five years and thereafter are as follows:

	Operating leas	Operating leases Other contracts		Total
2024	\$ 7,83	6 \$	5 7,292	\$ 15,128
2025	5,11	0	760	5,870
2026	3,56	2	524	4,086
2027	2,68	5	410	3,095
2028	1,46	3	301	1,764
Thereafter	22,81	3	332	23,145
March 31, 2023	\$ 43,46	9 \$	9,619	\$ 53,088
March 31, 2022	\$ 42,18	9 \$	8,702	\$ 50,891



# 17. Contractual obligations

The University has contractual obligations which are commitments that will become liabilities in the future when the terms of the contracts or agreements are met.

The estimated aggregate amount payable for the unexpired terms of these contractual obligations are as follows:

	Serv	ice contracts	Capital projects	Lo	ong-term leases	Other	Total
2024 2025 2026 2027	\$	146,412 949 940 928	\$ 24,750 3,164 2,172 667	\$	5,570 5,428 5,451 5,368	\$ 182,932 - - -	\$ 359,664 9,541 8,563 6,963
2028 Thereafter		853 -	-		5,279 12,757	-	6,132 12,757
March 31, 2023	\$	150,082	\$ 30,753	\$	39,853	\$ 182,932	\$ 403,620
March 31, 2022	\$	126,225	\$ 74,420	\$	45,584	\$ 131,248	\$ 377,477

The University is one of 78 members of CURIE, the Canadian Universities Reciprocal Insurance Exchange, a self-insurance reciprocal established to share the insurable property, liability, and errors and omissions risks of member universities. The projected cost of claims against the exchange is based on actuarial projections and is funded through members' premiums. As at December 31, 2022 CURIE had a surplus of \$13,463 (2021 - surplus of \$10,034). The University participates in seven of the underwriting periods, which have an accumulated surplus of \$97,444 (2021 - \$105,790) of which the University's pro rata share is approximately 5.96% (2021 - 5.97%). This surplus is not recorded in the financial statements.

The \$182,932 balance in other contractual obligations includes alternative investments capital call commitments.

# 18. Budget comparison

Budgeted figures have been provided for comparison purposes and have been derived from the University's budget as approved by the Board of Governors and submitted to the Minister of Advanced Education.

# 19. Investment income

	2023	2022
Portfolio investments - restricted for endowments Portfolio investments - non-endowment	\$ 52,173 \$ 37,700	69,589 30,796
	\$ 89,873 \$	100,385
Endowment capitalized investment income	(9,207)	(27,567)
	\$ 80,666 \$	72,818



# 20. Expense by object

	2023 Budget (Note 18)		2023	2022 Restated Note 3
Salaries	\$ 706,162	\$	707,161	\$ 695,025
Employee benefits	140,450	•	127,227	136,786
Materials, supplies and services	293,161		320,708	282,570
Utilities	27,173		36,367	25,724
Maintenance and repairs	18,609		17,801	16,524
Scholarships and bursaries	117,737		127,197	119,090
Cost of goods sold	14,403		14,921	12,979
Amortization of tangible capital assets	163,709		158,523	156,050
	\$ 1,481,404	\$	1,509,905	\$ 1,444,748

# 21. Funds held on behalf of others

The University holds the following funds on behalf of others over which the University's Board of Governors has no power of appropriation. Accordingly, these funds are not included in the University's consolidated financial statements.

	2023	2022
University of Calgary Medical Group Alberta Gambling Research Institute State of Qatar Alberta Sulphur Research Others	\$ 10,479 656 278 154 167	\$ 8,494 437 246 266 181
	\$ 11,734	\$ 9,624

# 22. Related parties

The University is a related party to organizations within the Government of Alberta reporting entity. Key management personnel and Board of Governors and close family members are also considered related parties. The University may enter into transactions with these entities and individuals in the normal course of operations and on normal terms.

The University has debt with the Department of Treasury Board and Finance as described in Note 9.

During the year, the University provided and received the following at nominal or reduced amounts:

- The University operates its Spy Hill Campus on land leased from the Alberta Ministry of Infrastructure under a 42 year lease agreement. The University of Calgary has occupied the 131 acre Spy Hill Campus since 1972 and is charged a nominal annual amount.
- The University's Biogeoscience Institute is a leading field research station that operates in the Kananaskis Provincial Park in Alberta. By maintaining the site and being responsible for all costs, the University occupies the research station at nominal charge from the Alberta Ministry of Environment and Parks.
- The University has integrated programs and research activities with Alberta Health Services ("AHS"). As part of the collaborative environment with AHS and the close proximity of the University to Foothills Hospital and the Alberta Children's Hospital, the University leases 72,200 square feet of space to AHS at amounts covering operating costs.



# 23. Government transfers

The University operates under the authority and statutes of the Province of Alberta. Transactions and balances between the University and the Government of Alberta ("GOA") are measured at the exchange amount and summarized below.

		2023		2022
Grants from GOA Advanced Education:				
Operating	\$	384,841	\$	405,499
Capital	Ŧ	32,392	Ŷ	63,054
Research		12,417		8,413
Other		28,000		9,373
Total Advanced Education	\$	457,650	\$	486,339
Other post-secondary institutions	\$	3,720	\$	3,326
Other GOA departments and agencies:				
Alberta Health	\$	76,738	\$	86,630
Other	-	50,330		43,830
Total other GOA departments and agencies	\$	127,068	\$	130,460
Total contributions received	\$	588,438	\$	620,125
Restricted expended capital contributions recognized as revenue	Ţ	71,452	*	69,898
Less: deferred revenue		(58,400)		(80,748)
Government of Alberta grants	\$	601,490	\$	609,275
Federal and other government grants				
Contributions received	\$	235,771	\$	224,481
Restricted expended capital contributions recognized as revenue	-	13,737		13,354
Less: deferred revenue		(45,179)		(37,815)
Federal and other government grants	\$	204,329	\$	200,020



# 24. Salary and employee benefits

				202	23		
hair of the Board of Governors embers of the Board of Governors hancellor honorarium fecutive esident <sup>(6)(7)</sup> ce-Presidents: rovost and Vice President Academic Incumbent <sup>(8)</sup> Past Incumbent <sup>(9)</sup> fice President Advancement fice President Finance and Chief Financial Officer <sup>(10)</sup> fice President Services <sup>(11)</sup>	Base salary <sup>(1)</sup>		Other cash benefits <sup>(2)</sup>		Other non-cash benefits <sup>(3) (4)</sup>		Total
Governance <sup>(5)</sup>							
Chair of the Board of Governors	\$	-	\$	-	\$	-	\$ -
Members of the Board of Governors		-		-		-	-
Chancellor honorarium		-		-		-	-
Executive							
President <sup>(6)(7)</sup>		447		53		95	595
Vice-Presidents:							
Provost and Vice President Academic							
Incumbent <sup>(8)</sup>		216		-		4	220
Past Incumbent <sup>(9)</sup>		143		401		138	682
Vice President Advancement		320		-		89	409
Vice President Finance and Chief Financial Officer (10)		319		-		90	409
Vice President Services (11)		304		-		81	385
Vice President Research		235		50		58	343

		202	22	
	Base salary <sup>(1)</sup>	Other cash benefits <sup>(2)</sup>	Other non-cash benefits <sup>(3) (4)</sup>	Total
Governance <sup>(5)</sup>				_
Chair of the Board of Governors	\$ -	\$-	\$-	\$-
Members of the Board of Governors	-	-	-	-
Chancellor honorarium	-	-	-	-
Executive				
President <sup>(6)(7)</sup>	447	6	269	722
Vice-Presidents:				
Provost and Vice President Academic <sup>(9)</sup>	401	25	161	587
Vice President Advancement				
Incumbent <sup>(12)</sup>	55	45	50	150
Interim Incumbent - Communications (12)	250	-	31	281
Interim Incumbent - Development (12)	250	-	31	281
Vice President Finance and Services				
Past Incumbent <sup>(13)</sup>	107	501	121	729
Interim Incumbent - Finance <sup>(13)</sup>	200	-	29	229
Interim Incumbent - Services (13)	190	-	28	218
Vice President Research	235	50	58	343

1. Base salary includes pensionable base pay.

2. Other cash benefits include vacation payouts, administrative honorariums, stipends, executive allowances, lump sum payments, retirement allowances, and severance. No bonuses were paid in fiscal year 2023 and 2022.



# 24. Salary and employee benefits (Continued)

- 3. Other non-cash benefits include the University's share of all employee benefits and contributions or payments made on behalf of employees including pension, administrative leave, group life insurance, employee family assistance program, critical illness, supplementary health care, short and long-term disability plan, supplementary retirement plan (per footnote (4)), professional memberships, payment of legal fees, relocation benefits, accidental disability and dismemberment.
- 4. Under the terms of the supplementary retirement plan ("SRP"), the executive may receive supplemental retirement payments. Retirement arrangement costs as detailed are not cash payments in the period but are period expenses for rights to future compensation. Costs shown reflect the total estimated cost to provide annual pension income over an actuarially determined post employment period. The SRP provides future pension benefits to participants based on years of service and earnings. The cost of these benefits is actuarially determined using the projected benefit method prorated on services, a market interest rate, and management's best estimate of other assumptions. Net actuarial gains and losses of the benefit obligations are amortized over the expected remaining service life of each plan participant. Current service cost is the actuarial present value of the benefits earned in the current year. The components of the cost of the SRP include current service cost, amortization of actuarial gains and losses, past service costs on plan initiation, and interest accruing on the actuarial liability.
- 5. The Chair and Members of the Board of Governors receive no remuneration for participation on the Board.
- 6. The individual in this role received a vehicle allowance included in other cash benefits and a taxable parking benefit included in other non-cash benefits.
- 7. The individual in this role earned future administrative leave benefits during the year that have been included in other non-cash benefits.
- 8. The new Provost and Vice President Academic incumbent occupied the position as of August 11, 2022.
- 9. During the prior fiscal year, the new Provost and Vice President Academic incumbent occupied the position as of April 1, 2021. During the current fiscal year, the Provost and Vice President Academic past incumbent position was occupied until August 8, 2022. This position received a retiring allowance of \$181 and administrative leave of \$142, which are included in other cash benefits. Benefits that are part of the separation agreement, of \$25, included in other non-cash benefits are the employee's current benefit entitlements which are being maintained, and technology equipment valued at \$2. The administrative leave ends August 8, 2023 and has a remaining payable balance of \$78 included in other cash benefits and benefits of \$11 included in other non-cash benefits.
- 10. During the fiscal year, the Vice President Finance interim incumbent position was occupied until April 17, 2022. On April 18, 2022 the employee in the interim incumbent position was appointed Vice President Finance and Chief Financial Officer incumbent position.
- 11. During the fiscal year, the Vice President Services interim incumbent position was occupied until April 17, 2022. On April 18, 2022 the employee in the interim incumbent position was appointed Vice President Services incumbent position.
- 12. During the prior fiscal year, both Vice President Advancement past interim incumbent positions were occupied until January 31, 2022. The Vice President Advancement incumbent position was occupied as of February 1, 2022
- 13. During the prior fiscal year, the Vice President Finance and Services past incumbent position was occupied until July 31, 2021. The Vice President Finance and Services past incumbent position received a retiring allowance of \$480 which is included in other cash benefits. Both Vice President and Services incumbent positions were occupied as of August 1, 2021.

The current service cost and accrued obligation for each executive under the SRP is outlined in the following table:

		Accrued benefit obligation March 31, 2022		Service costs		Interest costs		Actuarial gain		Benefits paid		Accrued benefit obligation March 31, 2023	
President	\$	927	\$	86	\$	32	\$	(53)	\$	-	\$	992	
Vice-Presidents:													
Vice President Advancement		8		50		2		(15)		-		45	
Vice President Finance and Chief													
Financial Officer		-		48		2		(12)		-		38	
Vice President Services		-		40		1		(11)		-		30	
Vice President Research		35		17		2		(12)		-		42	

The significant actuarial assumptions used to measure the accrued benefit obligation are disclosed in Note 8.



# 24. Salary and employee benefits (Continued)

The current service cost and accrued obligation for the President's Administrative Leave is outlined in the following table:

	Accrued obl March 3	ligation	 ervice costs	Interest costs	Actuarial gain	_	Benefits paid	Accrued benefit bligation March 31, 2023
Administrative Leave-Incumbent	\$	328	\$ 101	\$ 11	\$ (154)	\$	-	\$ 286

The significant actuarial assumptions used to measure the accrued benefit obligation for the Administrative Leave are based on a discount rate of 4.3% (2022 – 2.6%) and a yearly salary increase rate of 0% (2021 - 0%). An administrative leave benefit loading rate of 20% is applied to the President.

# 25. Comparative figures

Certain comparative figures have been reclassified to confirm with current year presentation.



University of Calgary 2500 University Drive NW Calgary, Alberta, Canada T2N 1N4 Website: http://www.ucalgary.ca/finance/