Budget 2014-15 to 2015-16
Town Hall
MacEwan Student Centre
October 17, 2013
Agenda

Current Context
Where have we been?
Budget Context
2015-16 Opportunities
2014-15 Challenges
Current Context

Uncertain Environment

- Post-Secondary Learning Act
- Funding Model
- Tuition Model
- Results-Based Budgeting
Where have we been?

✓ Budget principles
✓ Foundational fixes
✓ IdeaScale
✓ Expert forum
✓ Balanced budget in 2013-14
Where have we been?

IdeaScale Crowdsourcing

Data Collection
March 21 – April 30

Survey Instrument
IdeaScale
Crowdsourcing
Software

Participants
@ucalgary.ca email addresses

Responses
209 Ideas
812 Comments
656 Users
14000 Votes

Data Analysis
Qualitative
Data
Theming
Where have we been?

IdeaScale Crowdsourcing

Idea

- 209 Ideas
  - Themes
    - (69 Ideas) Generate Revenue
    - (140 Ideas) Reduce Expenses
  - Sub-themes
    - Sales of Products and Services
    - Tuition and Fees
    - Fundraising
    - Salary & Benefits; Materials & Supplies; Systems, Processes, Structures; Utilities; Capital
  - Analysis
    - Action 19
      - More Analysis 20
      - No Action 25; Done 5
    - Action 57
      - More Analysis 50
      - No Action 29; Done 4
Where have we been?

- Cut administrative positions
- Offer a retirement incentive program
- Consider online components for courses
- Negotiate with vendors to get best price
- Reduce inter-departmental billing
- ...

IdeaScale Crowdsourcing
Budget Context

Revenue and Expenses

Budget

Expenses

Revenue

Time

Gap
Budget Context

Revenue and Expenses

- Reduce Expenses
- Increase Revenue
- Use Savings

Gap
2015-16 Opportunities

University Reimagined to Eyes High

Operations
Academic Programs
Revenue Generation
Facilities
Services
Research Enterprise

18 Months – Broad Consultation
2015-16 Opportunities

University Reimagined Goals

- Sustainable growth and funding
- Priorities that are funded and focal points
- Define the University of Calgary experience
2015-16 Opportunities

University Reimagined to Eyes High Process

University Reimagined Committee

Consultation Mechanisms

- Town Halls
- Deans’ retreats
- Board retreats
- CIP process
- Crowdsourcing
- Prioritization / benchmarking
- ????

Transparency, Clarity, Communication
2015-16 Opportunities

University Reimagined to Eyes High Timeframe

- December 2013: Committee Formed
- January 2014: First Meeting
- April 2015: University Reimagined Budget
Budget 2014-15

Potential Elements at Play

- Tuition Backfill
- New enrolment dollars
- Strategic initiative funding
- Campus Alberta Grant Base increase?? Or decrease??
2014-15 Budget Challenges

Scenario 1 – 0% increase to CA Grant

Campus Alberta Grant

No Change

0%
✓ Real opportunities and momentum
✓ Some immediate challenges
✓ Stay focused and disciplined
✓ Drive towards our *Eyes High* vision☆☆☆