2014-15 Budget
Town Hall
MacEwan Student Centre
March 20, 2014
Agenda

- Update on Federal and Provincial Budgets
- Update on University of Calgary Budget
- Institutional Sustainability

2014-15 Budget
Canada

- Canada First Research Excellence Fund
- Federal Granting Council Investment
- Mitacs Internships and Fellowships
Government of Alberta

Budget 2014

- $2.1B grants to Campus Alberta (flat funding)
- 2.62% + tuition backfill added to Campus Alberta grant
- $32.5M to create 2,000 new full-time spaces
- Access to the Future Fund re-instated
- Social Innovation Fund
• Weathered 2013 budget storm but at a cost
• Significant work done to balance 2014-15 budget
• Academic and research priorities guided allocations
• Despite challenges, continue to advance *Eyes High*
• Pursued vision of excellence in a sustainable fashion
Consolidated Budget and Two-Year Forecast

- **2014-15**: Revenue $1,218, Expenses $1,218
- **2015-16**: Revenue $1,248, Expenses $1,248
- **2016-17**: Revenue $1,279, Expenses $1,279

**$ Millions**
Consolidated Revenue by Source  $1,218 million

- Government of Alberta grants  $581  48%
- Student tuition and fees  $218  18%
- Federal / other government  $140  11%
- Donations and other grants  $126  10%
- Sales of services and products  $113  9%
- Investment income  $43  4%

* GBE – Government Business Enterprises
2014-15 Budget – Expenses

Consolidated Expense by Object  $1,218 million

- Salaries and Benefits $703 58%
- Materials, Supplies & Services $264 22%
- Amortization of Capital Assets $106 9%
- Scholarships $78 6%
- Utilities $30 2%
- Cost of Goods Sold $16 1%
- Maintenance $21 2%
Unrestricted Net Assets

For the Year Ended March 31

UNA Target
5% = $64M
### Capital Plan – Approved Spend

<table>
<thead>
<tr>
<th></th>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Construction</td>
<td>$260.4M</td>
<td>$202.9M</td>
<td>$133.7M</td>
</tr>
<tr>
<td>Major Preservation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Minor Preservation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Systems Technology</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expansion / Repurposing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Furniture and Equipment</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Strategic Investments

To Drive Eyes High

BASE
$34.6M or 75% to Academic and Research

<table>
<thead>
<tr>
<th>($ millions)</th>
<th>Base</th>
<th>One-time</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012-13</td>
<td>25.0</td>
<td>30.5</td>
</tr>
<tr>
<td>2013-14</td>
<td>5.0</td>
<td>40.7</td>
</tr>
<tr>
<td>2014-15</td>
<td>16.3</td>
<td>12.9</td>
</tr>
<tr>
<td>Total</td>
<td>46.3</td>
<td>84.1</td>
</tr>
</tbody>
</table>

Facilities Development Finance and Services University Relations

Academic and Research

Base

25%

75%
Total Enrolment

Sustainable Growth Model

Source: 2013 Campus Alberta Planning Resource – Full-Load Equivalent (FLE) Enrolment
New Enrolment

**Program Expansions**

- Education
- Engineering
- Law
- Social Work
- Graduate Education

<table>
<thead>
<tr>
<th></th>
<th>14-15</th>
<th>17-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enrolment</td>
<td>339</td>
<td>1,031</td>
</tr>
<tr>
<td>Funding ($M)</td>
<td>$3.8</td>
<td>$9.6</td>
</tr>
</tbody>
</table>
## Performance Measures

### Top 5 Performance

<table>
<thead>
<tr>
<th>Category</th>
<th>2011-12</th>
<th>2012-13</th>
</tr>
</thead>
<tbody>
<tr>
<td>People</td>
<td>★★★★★</td>
<td>★★★★★</td>
</tr>
<tr>
<td>Research</td>
<td>★★★★★</td>
<td>★★★★★</td>
</tr>
<tr>
<td>Engagement</td>
<td>★★★★★</td>
<td>★★★★★</td>
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<tr>
<td>Environment</td>
<td>★★★★★</td>
<td>★★★★★</td>
</tr>
<tr>
<td>Teaching</td>
<td>★★★★★</td>
<td>★★★★★</td>
</tr>
</tbody>
</table>

14/40 in 2011-12, 18/40 in 2012-13.
University Reimagined
Continuing to work on process
Not business as usual
Stay tuned
2014-15 Budget

Thanks to Our Community for...

- Helping us to weather 2013 budget storm
- Working hard to balance the 2014-15 budget
- Focusing on our academic and research priorities
- Continuing to advance our *Eyes High* vision
- Pursuing our vision in a sustainable fashion